

City of West Haven

Fiscal Year 2020 Operating Budget



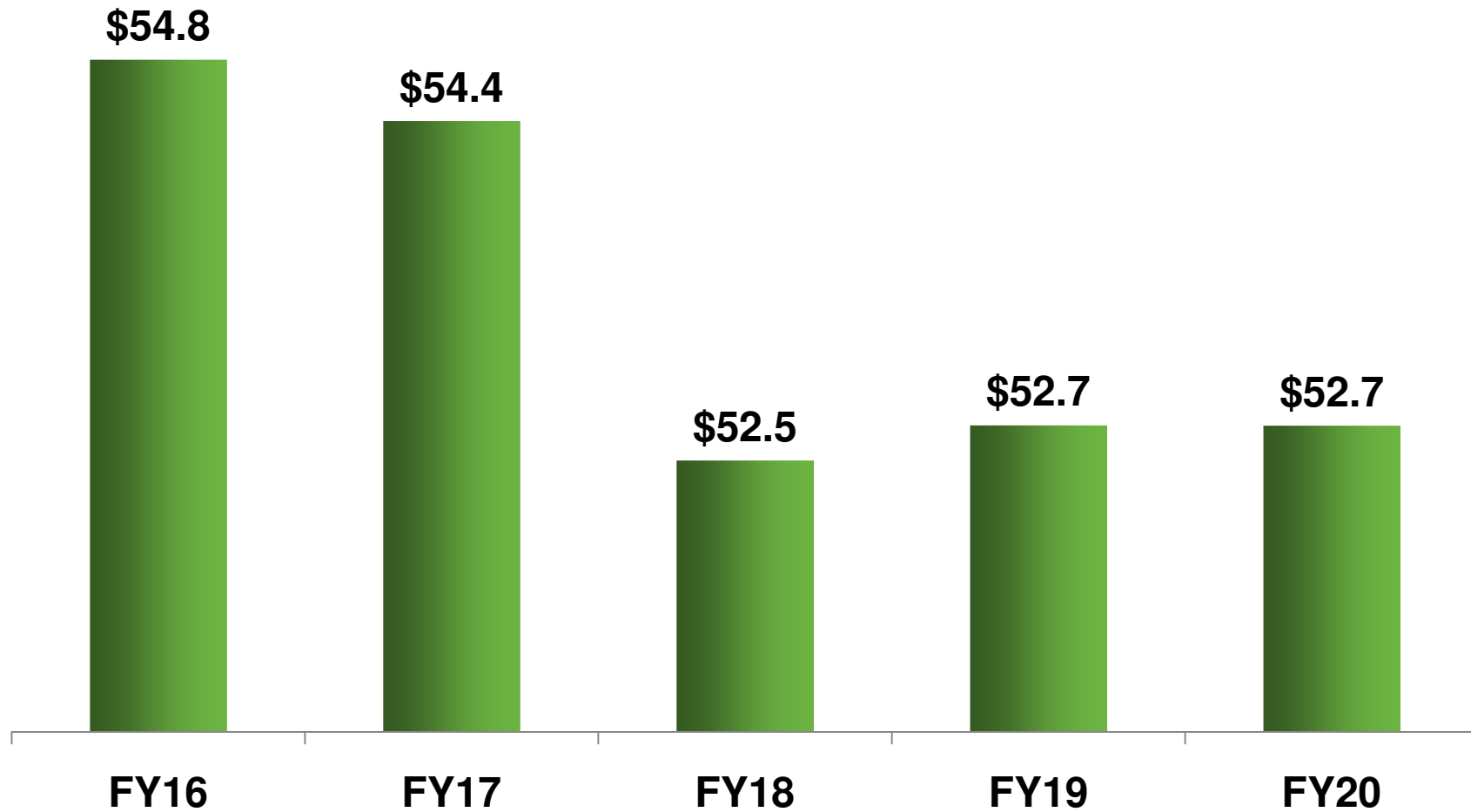


Budget Assumptions – Fiscal Year 2020

- Tax Collection Rate held at 98.40%
- \$2.863B Grand List up 1.2% (\$29.686M)
- \$6.0M of MARB restructuring funds included in revenue projections. – Down \$2.0M from FY19
- Capital Non-Recurring increased by \$161K
- City Operating Expense 0.9% decrease in FY20
- FY20 State ECS funding for Board of Education increased by \$1.6M in latest State Budget
- Impact from efficiencies and process improvements are not built into the budget.
- No Mill Rate Increase

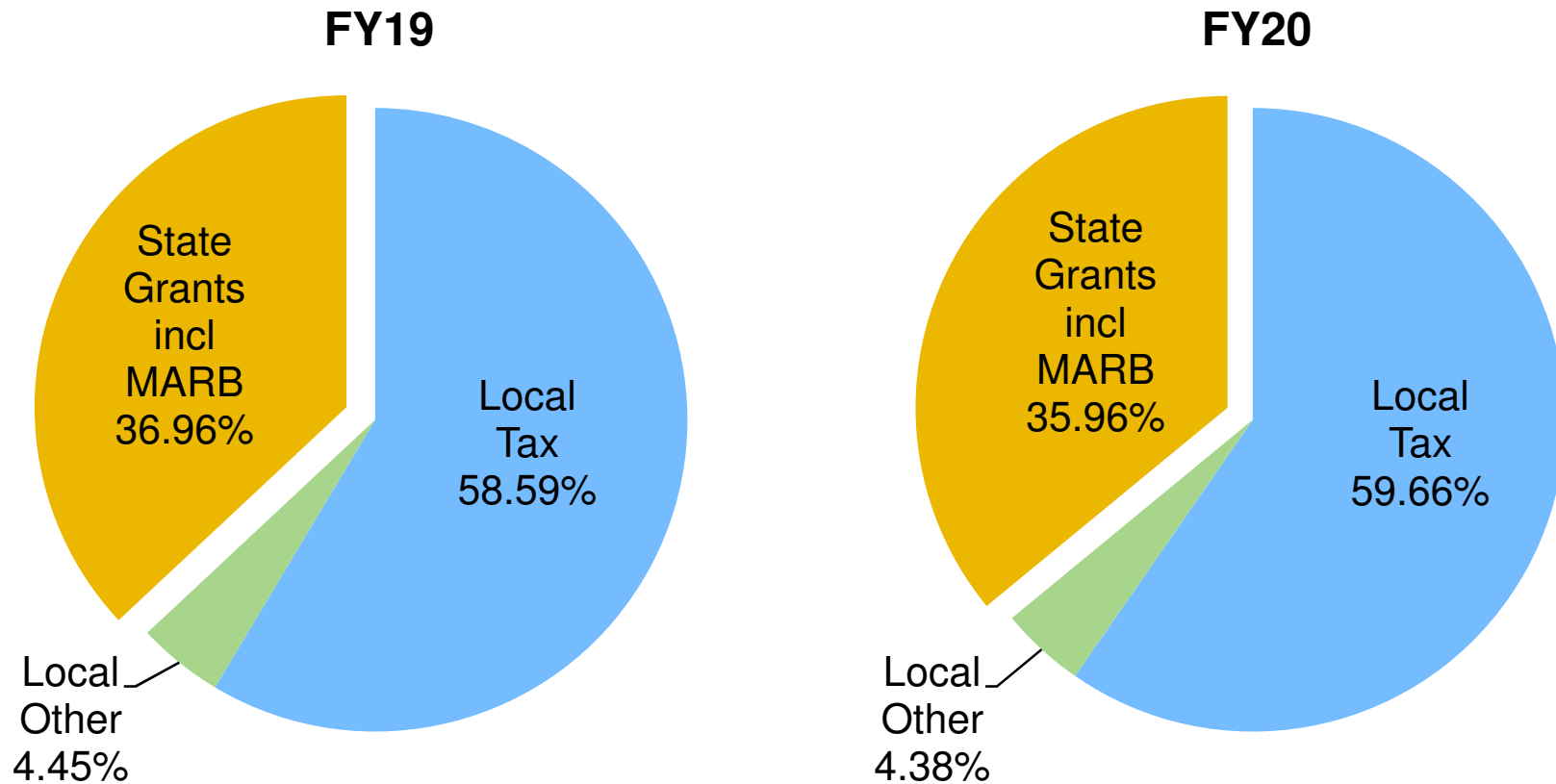


State Sourced Revenues held flat in the budget...





As State Funding including MARB restructuring contracts...



... Local Taxes must offset that lost revenue

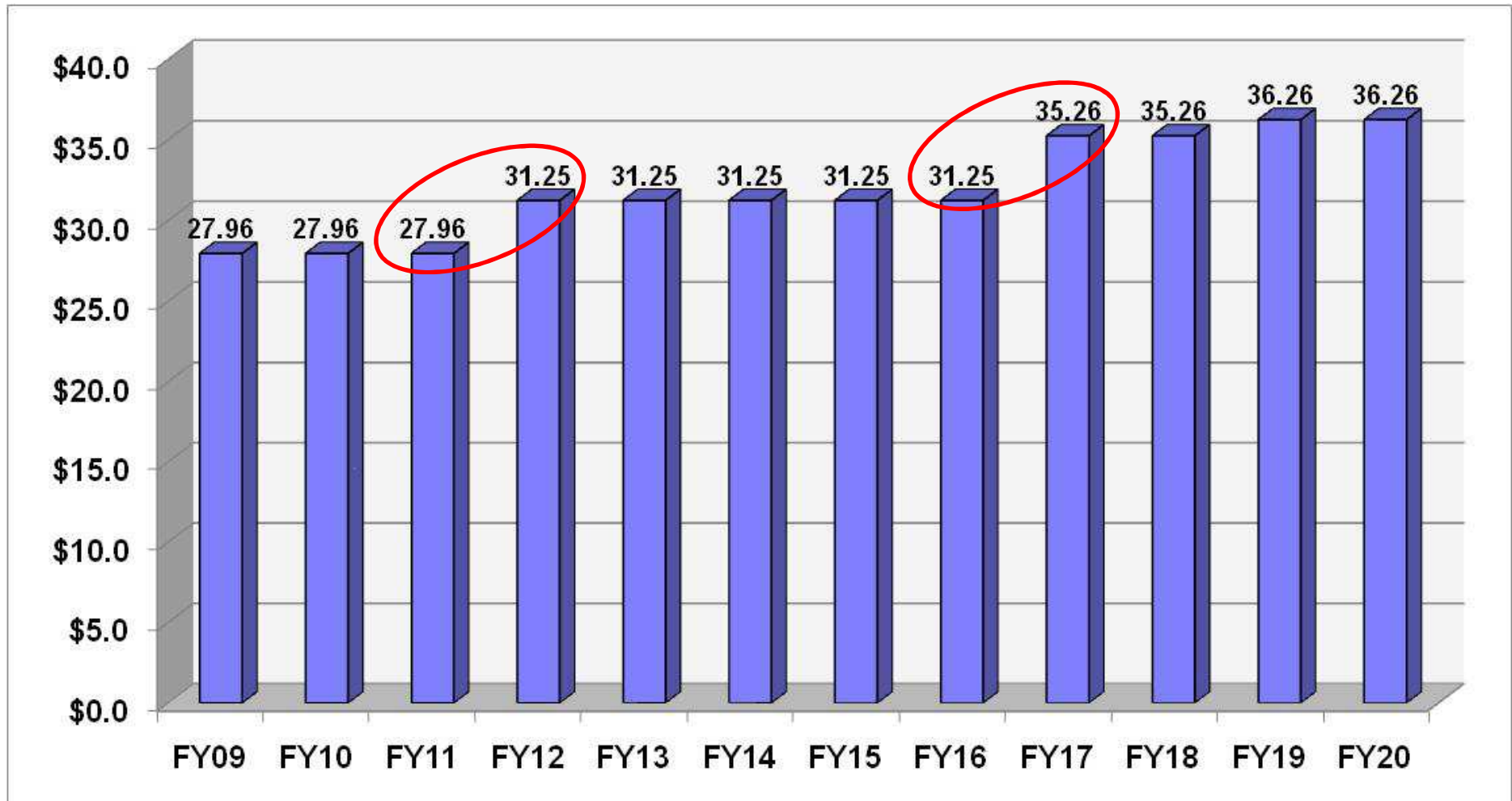


Revenue Details

<i>(\$Millions)</i>	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Proposed	FY20 vs FY19
Property Tax	\$93.976	\$95.698	\$97.026	\$98.216	\$1.190
Licenses & Permits	\$1.315	\$2.015	\$1.814	\$1.791	(\$0.023)
Fines And Penalties	\$0.209	\$0.286	\$0.150	\$0.201	\$0.051
Revenue From Use Of Money	\$0.023	\$0.208	\$0.080	\$0.101	\$0.021
Fed/State Grants - Non MARB	\$54.856	\$52.935	\$53.141	\$53.152	\$0.011
Charges For Services	\$1.103	\$1.127	\$1.109	\$1.144	\$0.034
Other Revenues	\$2.023	\$1.106	\$1.719	\$1.792	\$0.073
Other Financing Sources	\$1.797	\$1.344	\$1.264	\$0.909	(\$0.355)
Operational Revenue	\$155.302	\$154.720	\$156.303	\$157.305	\$1.002
Bond Proceeds	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
Fed/State Grants - MARB	\$0.000	\$0.000	\$8.000	\$6.000	(\$2.000)
Total Revenue	\$155.302	\$154.720	\$164.303	\$163.305	(\$0.998)



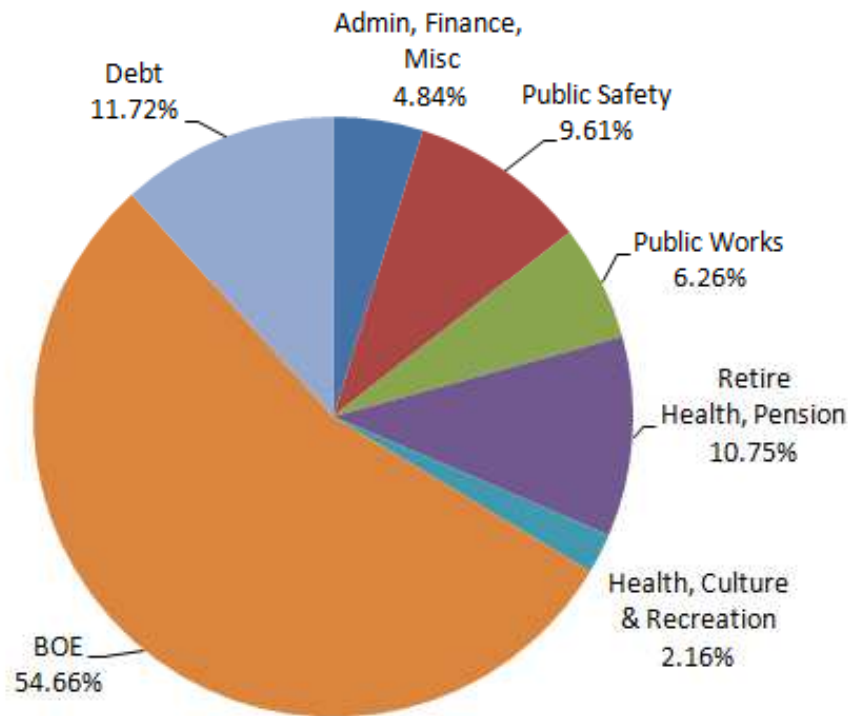
Holding the Mill Rate flat over many years...



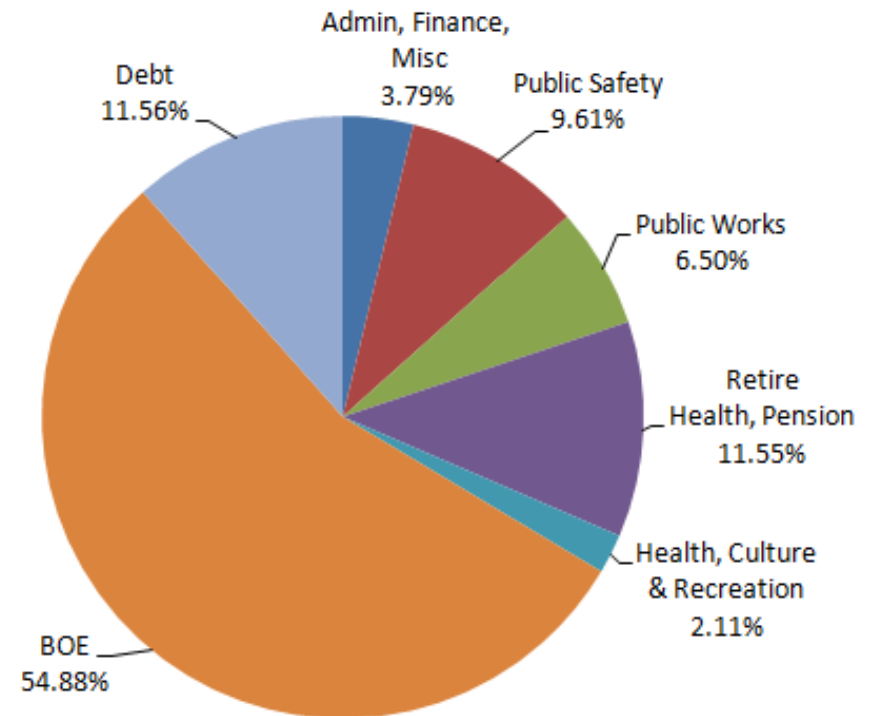


Allocation of Expenditures

FY19



FY20





FY20 departmental cost increases held to a minimum...

<i>(\$Millions)</i>	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Proposed	FY20 vs FY19
Revenues	\$155.302	\$154.720	\$164.303	\$163.305	(\$0.998)
Expenditures:					
Central Govt	\$2.881	\$3.188	\$2.752	\$2.742	(\$0.010)
Finance	\$2.562	\$2.632	\$2.594	\$2.770	\$0.175
Public Safety	\$15.037	\$15.514	\$15.760	\$15.696	(\$0.064)
Public Works	\$10.742	\$10.400	\$10.268	\$10.615	\$0.347
Health/Human Svc	\$2.032	\$2.046	\$2.014	\$1.944	(\$0.070)
Pension/Healthcare	\$15.457	\$16.473	\$16.762	\$17.999	\$1.238
Debt Service	\$16.731	\$17.401	\$19.214	\$18.874	(\$0.340)
Other	\$2.610	\$2.489	\$4.979	\$3.039	(\$1.940)
Total City Depts.	\$68.053	\$70.143	\$74.343	\$73.679	(\$0.664)
Board of Education	\$86.360	\$89.594	\$89.627	\$89.627	\$0.000
Total Expenditures	\$154.413	\$159.737	\$163.969	\$163.305	(\$0.664)



Central Government

<i>(\$Thousands)</i>	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Proposed	FY20 vs FY19
100 City Council	\$98.0	\$101.7	\$89.0	\$87.7	(\$1.3)
105 Mayor	\$337.3	\$325.0	\$317.1	\$317.1	\$0.0
110 Corporation Counsel	\$620.8	\$590.2	\$450.9	\$466.4	\$15.5 a
115 Personnel Department	\$168.7	\$170.0	\$170.6	\$170.6	\$0.0
120 Telephone Admin	\$211.3	\$529.4	\$315.3	\$320.0	\$4.7
125 City Clerk	\$303.1	\$316.2	\$298.2	\$266.3	(\$31.9) b
130 Registrar Of Voters	\$173.7	\$140.6	\$140.5	\$137.0	(\$3.5)
165 Probate Court	\$9.5	\$10.4	\$8.0	\$8.0	\$0.0
190 Planning & Development	\$958.6	\$1,004.8	\$962.4	\$968.9	\$6.5
Central Government Total	\$2,880.9	\$3,188.2	\$2,752.0	\$2,742.0	(\$10.0)

a. Includes new Part Time law clerk as well as additional funds for legal fees.

b. Open position included in FY19 budget removed from FY20 budget.

Finance



<i>(\$Thousands)</i>	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Proposed	FY20 vs FY19
200 Treasurer	\$7.6	\$7.6	\$7.6	\$7.6	\$0.0
210 Comptroller	\$1,040.4	\$1,025.5	\$972.6	\$1,134.4	\$161.8 a
220 Central Services	\$693.9	\$734.5	\$731.4	\$750.9	\$19.5 b
230 Assessment	\$437.1	\$440.3	\$451.2	\$447.9	(\$3.3)
240 Tax Collector	\$382.7	\$424.0	\$431.6	\$429.0	(\$2.6)
Finance Total	\$2,561.7	\$2,632.0	\$2,594.3	\$2,769.8	\$175.5

a. Impact of moving people from 35 to 40 hours

Cost of HR/Benefits consultant - \$125k (suggested by MARB)

Increased cost of Financial Services

b. Impact of moving 1 person from 35 to 40 hours

Increased IT maintenance fees



Public Service

<i>(\$Thousands)</i>	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Proposed	FY20 vs FY19
300 Emergency Report Sys.	\$1,784.9	\$1,921.0	\$1,838.6	\$1,906.3	\$67.7 a
310 Police Department	\$12,961.4	\$13,288.1	\$13,623.5	\$13,491.5	(\$132.0) b
320 Animal Control	\$274.4	\$292.5	\$283.4	\$283.6	\$0.2
330 Civil Preparedness	\$16.3	\$12.0	\$14.2	\$14.2	\$0.0
Public Service Total	\$15,037.1	\$15,513.6	\$15,759.7	\$15,695.6	(\$64.1)

a. Increased maintenance cost of radio / CAD system

b. Reduced levels of separation pay and worker's comp compared to FY19 budget

Incorrect payroll amounts in FY19 budget (incorrect amounts entered for new hires)



Public Works

<i>(\$Thousands)</i>	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Proposed	FY20 vs FY19
400 Public Works Admin	\$587.7	\$589.0	\$598.0	\$604.3	\$6.4
410 Engineering	\$193.6	\$238.1	\$189.3	\$189.3	(\$0.0)
440 Central Garage	\$1,188.9	\$1,123.1	\$1,280.9	\$1,323.1	\$42.2 a
450 Solid Waste	\$3,080.2	\$3,016.6	\$2,944.9	\$3,215.9	\$271.0 b
460 Building & Ground Maint.	\$1,352.1	\$1,296.0	\$1,221.7	\$1,243.9	\$22.2 c
470 Highways & Parks	\$4,339.3	\$4,137.2	\$4,033.6	\$4,038.6	\$5.0
Public Works Total	\$10,741.9	\$10,400.0	\$10,268.3	\$10,615.2	\$346.8

a. Increase in gasoline costs

Increased repair costs to maintain an aging fleet

b. Increased cost for tipping fees (\$50k)

Recycling costs skyrocket (\$220k)

*“Prompting this nationwide reckoning is China, which until January 2018 had been a big buyer of recyclable material collected in the United States. That stopped when Chinese officials determined that too much trash was mixed in with recyclable materials like cardboard and certain plastics. With fewer buyers, recycling companies are recouping their lost profits by charging cities more, in some cases four times what they charged last year.” **New York Times 03/16/2019***

c. Utilities and Supplies



Health & Human Services / Other

<i>(\$Thousands)</i>	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Proposed	FY20 vs FY19
500 Human Resources	\$316.9	\$298.1	\$282.2	\$279.2	(\$3.0)
510 Elderly Services	\$470.4	\$471.3	\$487.7	\$441.8	(\$46.0) a
520 Parks & Recreation	\$869.7	\$885.0	\$889.3	\$878.5	(\$10.7) b
530 Health Department	\$375.5	\$391.5	\$355.0	\$344.4	(\$10.5) c
Health/Human Services Total	\$2,032.5	\$2,045.9	\$2,014.2	\$1,944.0	(\$70.2)

- a. Open position included in FY19 budget removed from FY20 budget.
- b. Reduction in Bennett Rink rental costs
Reduction to get swimming pool staff costs in line with historical actual spend
- c. Increased grant funding requires lower city costs



Health & Human Services / Other

<i>(\$Thousands)</i>	FY17 Actual	FY18 Actual	FY19 Budget	FY20 Proposed	FY20 vs FY19
600 Library	\$1,596.0	\$1,596.0	\$1,521.0	\$1,496.0	(\$25.0)
800 City Insurance	\$782.6	\$629.5	\$826.0	\$826.0	\$0.0
810 Employee Benefits	\$15,457.4	\$16,473.1	\$16,761.5	\$17,999.4	\$1,237.9 a
820 Debt Service	\$16,731.0	\$17,401.0	\$19,213.8	\$18,873.8	(\$340.0)
830 C-Med	\$41.8	\$18.3	\$44.8	\$42.2	(\$2.7)
900 Unallocated Expenses	\$189.7	\$245.7	\$2,587.0	\$675.0	(\$1,912.0) b
Other Total	\$34,798.6	\$36,363.6	\$40,954.2	\$39,912.4	(\$1,041.8)

a. Health Insurance costs - \$754k

Police Pension - \$504k

b. FY19 had a line item for deficit reduction - \$1.75M

FY19 had a line item for MARB contingency costs - \$250k

