

## MILL RATE CALCULATION - GENERAL FUND

|   | FY2018<br>ACTUAL     | FY2019<br>ACTUAL     | FY2020<br>PROJECTED  | FY2021<br>PROPOSED   | FY2022<br>FORECAST   | FY2023<br>FORECAST   | FY2024<br>FORECAST   | FY2025<br>FORECAST   |
|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| <b>TOTAL EXPENDITURES</b>                   | <b>159,737,299</b>   | <b>160,013,976</b>   | <b>162,316,930</b>   | <b>165,442,893</b>   | <b>167,860,232</b>   | <b>168,878,754</b>   | <b>167,955,620</b>   | <b>168,016,178</b>   |
| OPERATIONAL REVENUE                         | 7,929,790            | 8,391,490            | 7,653,769            | 6,711,555            | 6,911,874            | 6,752,068            | 6,841,582            | 6,798,415            |
| FEDERAL AND STATE GRANTS                    | 52,935,087           | 53,241,754           | 53,202,502           | 53,132,054           | 53,153,826           | 53,161,600           | 53,161,556           | 53,171,685           |
| DEFICIT BOND PROCEEDS                       | 16,626,016           | -                    | -                    | -                    | -                    | -                    | -                    | -                    |
| MARB RESTRUCTURING FUNDS                    | 8,000,000            | 5,000,000            | 4,115,542            | 4,000,000            | 2,000,000            | -                    | -                    | -                    |
| NON CURRENT TAXES                           | 2,563,802            | 1,978,222            | 2,056,432            | 1,773,000            | 1,823,190            | 1,874,886            | 1,928,132            | 1,982,976            |
| CURRENT PROPERTY TAX LEVY                   | <u>92,002,428</u>    | <u>94,025,726</u>    | <u>95,545,847</u>    | 99,826,284           | 103,971,341          | 107,090,201          | 106,024,351          | 106,063,102          |
| <b>TOTAL REVENUES</b>                       | <b>180,057,122</b>   | <b>162,637,192</b>   | <b>162,574,091</b>   | <b>165,442,893</b>   | <b>167,860,232</b>   | <b>168,878,754</b>   | <b>167,955,620</b>   | <b>168,016,178</b>   |
| NET GL - MOTOR VEHICLE                      | 259,519,230          | 261,726,860          | 266,920,740          | 276,734,340          | 276,734,340          | 276,734,340          | 276,734,340          | 276,734,340          |
| NET GL - REAL ESTATE / PP                   | 2,390,670,988        | 2,391,714,857        | 2,416,207,349        | 2,442,383,215        | 2,491,976,495        | 2,506,698,297        | 2,511,920,710        | 2,513,143,734        |
| <b>NET GRAND LIST</b>                       | <b>2,650,190,218</b> | <b>2,653,441,717</b> | <b>2,683,128,089</b> | <b>2,719,117,555</b> | <b>2,768,710,835</b> | <b>2,783,432,637</b> | <b>2,788,655,050</b> | <b>2,789,878,074</b> |
| GROSS TAX LEVY - MV                         |                      |                      |                      | 10,205,962           | 10,181,056           | 10,178,289           | 10,178,289           | 10,178,289           |
| GROSS TAX LEVY - R/E, PP                    |                      |                      |                      | 91,243,513           | 95,480,876           | 98,653,216           | 97,570,035           | 97,609,416           |
| GROSS TAX LEVY                              |                      |                      |                      | 101,449,476          | 105,661,932          | 108,831,505          | 107,748,324          | 107,787,705          |
| COLLECTION RATE                             |                      |                      |                      | 98.40%               | 98.40%               | 98.40%               | 98.40%               | 98.40%               |
| TOTAL CURRENT TAX                           |                      |                      |                      | 99,826,284           | 103,971,341          | 107,090,201          | 106,024,351          | 106,063,102          |
| <b>CAPITAL &amp; NON-RECURRING</b>          |                      |                      |                      |                      |                      |                      |                      |                      |
| CAPITAL & NON-RECURRING                     | 238,326              | 404,500              | 565,000              | 337,966              | 587,826              | 599,583              | 611,575              | 623,807              |
| CAPITAL & NON-RECURRING MILL RATE           | 0.09                 | 0.15                 | 0.21                 | 0.12                 | 0.21                 | 0.22                 | 0.22                 | 0.22                 |
| <b>MILL RATE CALCULATION</b>                |                      |                      |                      |                      |                      |                      |                      |                      |
| <b>MILL RATE - MV</b>                       |                      | <b>36.79</b>         | <b>36.79</b>         | <b>36.88</b>         | <b>36.79</b>         | <b>36.78</b>         | <b>36.78</b>         | <b>36.78</b>         |
| <b>MILL RATE - R/E, PP</b>                  |                      | <b>36.11</b>         | <b>36.47</b>         | <b>37.36</b>         | <b>38.32</b>         | <b>39.36</b>         | <b>38.84</b>         | <b>38.84</b>         |
| <b>MILL RATE - CAPITAL &amp; NON RECUR.</b> |                      | <b>0.15</b>          | <b>0.21</b>          | <b>0.12</b>          | <b>0.21</b>          | <b>0.22</b>          | <b>0.22</b>          | <b>0.22</b>          |
| <b>TOTAL MILL RATE - MV</b>                 | <b>37.00</b>         | <b>36.94</b>         | <b>37.00</b>         | <b>37.00</b>         | <b>37.00</b>         | <b>37.00</b>         | <b>37.00</b>         | <b>37.00</b>         |
| <b>TOTAL MILL RATE - R/E, PP</b>            | <b>35.26</b>         | <b>36.26</b>         | <b>36.68</b>         | <b>37.48</b>         | <b>38.53</b>         | <b>39.58</b>         | <b>39.06</b>         | <b>39.06</b>         |
| MILL RATE CHANGE                            | -                    | 1.00                 | 0.42                 | 0.80                 | 1.05                 | 1.05                 | (0.52)               | -                    |
| BEGINNING FUND BALANCE                      | (18,138,674)         | 2,181,149            | 1,358,918            | 1,616,079            | 2,232,291            | 2,530,191            | 8,487,708            | 10,768,842           |
| SURPLUS/(DEFICIT)                           | 20,319,823           | 2,623,216            | 257,161              | -                    | -                    | -                    | -                    | -                    |
| FUND BALANCE ADJUSTMENT                     | -                    | (3,445,447)          | -                    | 616,212              | 297,900              | 5,957,517            | 2,281,134            | 331,860              |
| ENDING FUND BALANCE                         | 2,181,149            | 1,358,918            | 1,616,079            | 2,232,291            | 2,530,191            | 8,487,708            | 10,768,842           | 11,100,702           |
| <b>FUND BALANCE % OF TOTAL EXP.</b>         | <b>1.37%</b>         | <b>0.85%</b>         | <b>1.00%</b>         | <b>1.35%</b>         | <b>1.51%</b>         | <b>5.21%</b>         | <b>6.50%</b>         | <b>6.62%</b>         |
| <b>ORIGINAL FUND BALANCE % TARGET</b>       | <b>-0.08%</b>        | <b>0.76%</b>         | <b>1.00%</b>         | <b>1.62%</b>         | <b>2.72%</b>         | <b>5.21%</b>         |                      |                      |

**CITY OF WEST HAVEN ANALYSIS OF FUND BALANCE**

|  | <b>FY2019<br/>ACTUAL</b> | <b>FY2020<br/>PROJECTED</b> | <b>FY2021<br/>PROPOSED</b> | <b>FY2022<br/>FORECAST</b> | <b>FY2023<br/>FORECAST</b> | <b>FY2024<br/>FORECAST</b> | <b>FY2025<br/>FORECAST</b> |
|--|--------------------------|-----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>TOTAL REVENUE</b>                                 | 157,637,192              | 158,458,549                 | 161,442,893                | 165,860,232                | 168,878,754                | 167,955,620                | 168,016,178                |
| <b>TOTAL EXPENSES</b>                                | 160,013,976              | 162,316,930                 | 164,826,681                | 167,562,332                | 162,921,238                | 165,674,487                | 167,684,318                |
| <b>FUND BALANCE ADJUSTMENT</b>                       | -                        | -                           | 616,212                    | 297,900                    | 5,957,517                  | 2,281,134                  | 331,860                    |
| <b>SURPLUS/(DEFICIT) WITHOUT MARB FUNDING</b>        | <b>(2,376,784)</b>       | <b>(3,858,381)</b>          | <b>(4,000,000)</b>         | <b>(2,000,000)</b>         | <b>0</b>                   | <b>-</b>                   | <b>0</b>                   |
| <b>OTHER REVENUES</b>                                | -                        | -                           | -                          | -                          | -                          | -                          | -                          |
| <b>MARB REVENUE</b>                                  | 5,000,000                | 4,115,542                   | 4,000,000                  | 2,000,000                  | -                          | -                          | -                          |
| <b>FINAL SURPLUS/(DEFICIT)</b>                       | <b>2,623,216</b>         | <b>257,161</b>              | <b>616,212</b>             | <b>297,900</b>             | <b>5,957,517</b>           | <b>2,281,134</b>           | <b>331,860</b>             |
| <b>MILL RATE</b>                                     | 36.26                    | 36.68                       | 37.48                      | 38.53                      | 39.58                      | 39.06                      | 39.06                      |
| <b>MILL RATE (ORIGINAL MODEL)</b>                    | 36.26                    | 37.25                       | 39.26                      | 39.99                      | 39.99                      | 39.99                      | 39.99                      |
| <b>MILL RATE CHANGE</b>                              |                          | 0.42                        | 0.80                       | 1.05                       | 1.05                       | (0.52)                     | -                          |
| <b>MILL RATE CHANGE (ORIGINAL MODEL)</b>             |                          | 1.00                        | 2.01                       | 0.73                       | (0.00)                     |                            |                            |
| <b>TOTAL REVENUE</b>                                 | 157,637,192              | 158,458,549                 | 161,442,893                | 165,860,232                | 168,878,754                | 167,955,620                | 168,016,178                |
| <b>TOTAL REVENUE (ORIGINAL MODEL)</b>                |                          | 158,805,292                 | 163,388,715                | 168,999,608                | 169,030,438                |                            |                            |
| <b>TOTAL EXPENDITURES</b>                            | 160,013,976              | 162,316,930                 | 164,826,681                | 167,562,332                | 162,921,238                | 165,674,487                | 167,684,318                |
| <b>TOTAL EXPENDITURES (ORIGINAL MODEL)</b>           | 162,940,955              | 164,790,317                 | 166,741,561                | 169,518,546                | 165,400,143                |                            |                            |
| <b>BEGINNING FUND BALANCE</b>                        | 2,181,149                | 1,358,918                   | 1,616,079                  | 2,232,291                  | 2,530,191                  | 8,487,708                  | 10,768,842                 |
| <b>FUND BALANCE ADJUSTMENT</b>                       | (3,445,447)              | -                           | -                          | -                          | -                          | -                          | -                          |
| <b>ENDING FUND BALANCE</b>                           | <b>1,358,918</b>         | <b>1,616,079</b>            | <b>2,232,291</b>           | <b>2,530,191</b>           | <b>8,487,708</b>           | <b>10,768,842</b>          | <b>11,100,702</b>          |
| <b>ORIGINAL FUND BALANCE (ORIGINAL MODEL)</b>        | 1,234,080                | 1,653,556                   | 2,705,210                  | 4,590,772                  | 8,625,568                  |                            |                            |
| <b>FUND BALANCE % OF TOTAL EXP.</b>                  | 0.85%                    | 1.00%                       | 1.35%                      | 1.51%                      | 5.21%                      | 6.50%                      | 6.62%                      |
| <b>FUND BALANCE % OF TOTAL EXP. (ORIGINAL MODEL)</b> | 0.76%                    | 1.00%                       | 1.62%                      | 2.72%                      | 5.21%                      |                            |                            |

**REVENUE & EXPENDITURE SUMMARY**

|  | <b>FY2019<br/>ACTUAL</b> | <b>FY2020<br/>PROJECTED</b> | <b>FY2021<br/>PROPOSED</b> | <b>FY2022<br/>FORECAST</b> | <b>FY2023<br/>FORECAST</b> | <b>FY2024<br/>FORECAST</b> | <b>FY2025<br/>FORECAST</b> |
|--|--------------------------|-----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| <b>REVENUES:</b>                             |                          |                             |                            |                            |                            |                            |                            |
| Current Property Tax Levy                    | 94,025,726               | 95,545,847                  | 99,826,284                 | 103,971,341                | 107,090,201                | 106,024,351                | 106,063,102                |
| Non Current Taxes                            | 1,978,222                | 2,056,432                   | 1,773,000                  | 1,823,190                  | 1,874,886                  | 1,928,132                  | 1,982,976                  |
| Interest & Lien Fees                         | 890,468                  | 943,833                     | 821,600                    | 850,658                    | 880,808                    | 912,095                    | 944,562                    |
| Licenses & Permits                           | 1,961,408                | 1,769,835                   | 1,594,150                  | 1,796,284                  | 1,740,777                  | 1,730,784                  | 1,776,998                  |
| Fines, Forfeits & Penalties                  | 286,947                  | 255,045                     | 252,100                    | 276,847                    | 273,364                    | 279,865                    | 289,475                    |
| Use Of Money/Property                        | 403,514                  | 346,734                     | 117,700                    | 69,895                     | 77,034                     | 194,037                    | 26,587                     |
| From Other Agencies                          | 53,241,754               | 53,202,502                  | 53,132,054                 | 53,153,826                 | 53,161,600                 | 53,161,556                 | 53,171,685                 |
| Charges - Current Services                   | 1,205,512                | 1,176,718                   | 1,135,450                  | 1,199,003                  | 1,200,940                  | 1,216,157                  | 1,244,450                  |
| Other Revenues                               | 2,118,500                | 1,752,729                   | 1,826,912                  | 1,892,961                  | 1,888,220                  | 1,926,488                  | 1,940,807                  |
| Other Financing Sources                      | 1,525,141                | 1,408,875                   | 963,643                    | 826,226                    | 690,925                    | 582,156                    | 575,535                    |
| <b>TOTAL REVENUE</b>                         | <b>157,637,192</b>       | <b>158,458,549</b>          | <b>161,442,893</b>         | <b>165,860,232</b>         | <b>168,878,754</b>         | <b>167,955,620</b>         | <b>168,016,178</b>         |
| <b>EXPENDITURES:</b>                         |                          |                             |                            |                            |                            |                            |                            |
| General Government                           | 1,663,218                | 1,858,182                   | 2,231,757                  | 2,313,366                  | 2,349,548                  | 2,366,598                  | 2,384,517                  |
| Planning & Development                       | 901,098                  | 870,120                     | 1,054,544                  | 1,065,221                  | 1,085,558                  | 1,087,874                  | 1,090,309                  |
| Finance                                      | 2,697,794                | 2,706,220                   | 2,615,252                  | 2,622,122                  | 2,682,281                  | 2,710,741                  | 2,740,637                  |
| Public Safety                                | 15,097,032               | 15,830,189                  | 15,881,228                 | 16,231,635                 | 16,679,747                 | 16,817,420                 | 16,868,921                 |
| Public Works                                 | 10,073,486               | 10,560,572                  | 10,854,358                 | 11,067,620                 | 11,284,513                 | 11,418,318                 | 11,558,943                 |
| Human Resources                              | 1,935,228                | 1,937,355                   | 2,026,361                  | 2,050,994                  | 2,139,245                  | 2,149,731                  | 2,159,749                  |
| Library                                      | 1,546,000                | 1,496,000                   | 1,221,000                  | 1,496,000                  | 1,496,000                  | 1,496,000                  | 1,496,000                  |
| Board Of Education                           | 90,526,821               | 89,614,757                  | 89,960,421                 | 90,320,263                 | 90,681,544                 | 91,044,270                 | 91,408,447                 |
| Operating Charges                            | 16,187,296               | 17,836,061                  | 18,773,841                 | 19,133,412                 | 20,054,234                 | 21,067,786                 | 22,107,745                 |
| Debt Service                                 | 18,926,611               | 18,809,597                  | 18,643,292                 | 20,268,203                 | 13,532,992                 | 14,515,273                 | 14,802,702                 |
| Contingent                                   | 459,393                  | 797,876                     | 1,564,627                  | 993,495                    | 935,576                    | 1,000,475                  | 1,066,347                  |
| <b>TOTAL EXPENDITURES</b>                    | <b>160,013,976</b>       | <b>162,316,930</b>          | <b>164,826,681</b>         | <b>167,562,332</b>         | <b>162,921,238</b>         | <b>165,674,487</b>         | <b>167,684,318</b>         |
| <b>SURPLUS/(DEFICIT)</b>                     | <b>(2,376,784)</b>       | <b>(3,858,381)</b>          | <b>(3,383,788)</b>         | <b>(1,702,100)</b>         | <b>5,957,517</b>           | <b>2,281,134</b>           | <b>331,860</b>             |
| MUNICIPAL RESTRUCTURING FUNDS                | 5,000,000                | 4,115,542                   | 4,000,000                  | 2,000,000                  | -                          | -                          | -                          |
| <b>CHANGE IN FUND BALANCE</b>                | <b>2,623,216</b>         | <b>257,161</b>              | <b>616,212</b>             | <b>297,900</b>             | <b>5,957,517</b>           | <b>2,281,134</b>           | <b>331,860</b>             |
| BEGINNING FUND BALANCE                       | 2,181,149                | 1,358,918                   | 1,616,079                  | 2,232,291                  | 2,530,191                  | 8,487,708                  | 10,768,842                 |
| FUND BALANCE ADJUSTMENT                      | (3,445,447)              | -                           | -                          | -                          | -                          | -                          | -                          |
| <b>ENDING FUND BALANCE</b>                   | <b>1,358,918</b>         | <b>1,616,079</b>            | <b>2,232,291</b>           | <b>2,530,191</b>           | <b>8,487,708</b>           | <b>10,768,842</b>          | <b>11,100,702</b>          |
| <i>ENDING FUND BALANCE PER ORIGINAL PLAN</i> | <i>1,234,080</i>         | <i>1,653,556</i>            | <i>2,705,210</i>           | <i>4,590,772</i>           | <i>8,625,568</i>           |                            |                            |

# GRAND LIST PROJECTIONS

| Assessment                             | FY18                 | FY19                 | FY20                 | FY21                 | FY22                 | FY23                 | FY24                 | FY25                 |       |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-------|
| Net GL - Motor Vehicle                 | 259,519,230          | 261,726,860          | 266,920,740          | 276,734,340          | 276,734,340          | 276,734,340          | 276,734,340          | 276,734,340          |       |
| Growth Factor                          | 0.57%                | 0.85%                | 1.98%                | 3.68%                | 0.00%                | 0.00%                | 0.00%                | 0.00%                |       |
| Real Estate/Personal Property          | 2,390,670,988        | 2,391,714,857        | 2,416,207,349        | 2,442,383,215        | 2,443,604,407        | 2,444,826,209        | 2,446,048,622        | 2,447,271,646        |       |
| Growth Factor                          | 0.77%                | 0.04%                | 1.02%                | 1.08%                | 0.050%               | 0.050%               | 0.050%               | 0.050%               |       |
| Revaluation Impact                     | -                    | -                    | -                    | -                    | 48,872,088           | 48,872,088           | 48,872,088           | 48,872,088           | 2.00% |
| Development Impact - Stiles School     | -                    | -                    | -                    | -                    | 500,000              | 3,000,000            | 3,000,000            | 3,000,000            |       |
| Development Impact - Thompson School   | -                    | -                    | -                    | -                    | 500,000              | 3,000,000            | 3,000,000            | 3,000,000            |       |
| Development Impact -                   | -                    | -                    | -                    | -                    | 500,000              | 3,000,000            | 3,000,000            | 3,000,000            |       |
| Development Impact - Havens            | -                    | -                    | -                    | -                    | (2,000,000)          | 4,000,000            | 8,000,000            | 8,000,000            |       |
| Development Impact -                   | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    |       |
| Development Impact -                   | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    |       |
| Development Impact -                   | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    |       |
| Development Impact -                   | -                    | -                    | -                    | -                    | -                    | -                    | -                    | -                    |       |
| Real Estate/Personal Property Total    | 2,390,670,988        | 2,391,714,857        | 2,416,207,349        | 2,442,383,215        | 2,491,976,495        | 2,506,698,297        | 2,511,920,710        | 2,513,143,734        |       |
| <b>Total Net Grand List</b>            | <b>2,650,190,218</b> | <b>2,653,441,717</b> | <b>2,683,128,089</b> | <b>2,719,117,555</b> | <b>2,768,710,835</b> | <b>2,783,432,637</b> | <b>2,788,655,050</b> | <b>2,789,878,074</b> |       |
| <b>Original Grand List Assumptions</b> |                      | <b>2,653,441,717</b> | <b>2,660,791,962</b> | <b>2,662,208,810</b> | <b>2,759,644,936</b> | <b>2,761,061,784</b> |                      |                      |       |

| REVENUE DETAILS                        | FY2018<br>ACTUAL  | FY2019<br>ACTUAL  | FY2020<br>PROJECTED | FY2021<br>PROPOSED | FY2022<br>FORECAST | FY2023<br>FORECAST | FY2024<br>FORECAST | FY2025<br>FORECAST |      |
|--|-------------------|-------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------|
| <b>CURRENT PROPERTY TAX LEVY</b>       |                   |                   |                     |                    |                    |                    |                    |                    |      |
| Current Property Tax Levy - MV         | 8,577,397         | 8,766,029         | 8,939,988           | 10,042,667         | 10,018,159         | 10,015,436         | 10,015,436         | 10,015,436         |      |
| Current Property Tax Levy - R/E, PP    | 83,425,031        | 85,259,697        | 86,605,859          | 89,783,617         | 93,953,182         | 97,074,765         | 96,008,915         | 96,047,666         |      |
| <b>Subtotal</b>                        | <b>92,002,428</b> | <b>94,025,726</b> | <b>95,545,847</b>   | <b>99,826,284</b>  | <b>103,971,341</b> | <b>107,090,201</b> | <b>106,024,351</b> | <b>106,063,102</b> |      |
| <b>NON CURRENT TAXES</b>               |                   |                   |                     |                    |                    |                    |                    |                    |      |
| Motor Vehicle Supplement               | 1,424,633         | 1,435,859         | 1,430,246           | 1,261,000          | 1,298,830          | 1,337,795          | 1,377,929          | 1,419,267          | 3.0% |
| Tax Levy - Prior Years                 | 1,001,564         | 413,937           | 448,138             | 412,000            | 424,360            | 437,091            | 450,204            | 463,710            | 3.0% |
| Tax Levy - Suspense                    | 137,605           | 128,427           | 178,048             | 100,000            | 100,000            | 100,000            | 100,000            | 100,000            | 0.0% |
| Pers. Prop. Tax Audits                 | -                 | -                 | -                   | -                  | -                  | -                  | -                  | -                  | -    |
| Non Current Per. Prop. Tax             | -                 | -                 | -                   | -                  | -                  | -                  | -                  | -                  | -    |
| <b>Subtotal</b>                        | <b>2,563,802</b>  | <b>1,978,222</b>  | <b>2,056,432</b>    | <b>1,773,000</b>   | <b>1,823,190</b>   | <b>1,874,886</b>   | <b>1,928,132</b>   | <b>1,982,976</b>   |      |
| <b>INTEREST &amp; LIEN FEES</b>        |                   |                   |                     |                    |                    |                    |                    |                    |      |
| Tax Interest - Current Year            | 474,170           | 498,784           | 471,866             | 476,100            | 490,383            | 505,094            | 520,247            | 535,855            | 3.0% |
| Tax Interest - Prior Years             | 365,490           | 253,710           | 273,721             | 220,500            | 231,525            | 243,101            | 255,256            | 268,019            | 5.0% |
| Tax Interest - Suspense                | 166,348           | 137,974           | 198,246             | 125,000            | 128,750            | 132,613            | 136,591            | 140,689            | 3.0% |
| <b>Subtotal</b>                        | <b>1,006,008</b>  | <b>890,468</b>    | <b>943,833</b>      | <b>821,600</b>     | <b>850,658</b>     | <b>880,808</b>     | <b>912,095</b>     | <b>944,562</b>     |      |
| <b>LICENSES &amp; PERMITS</b>          |                   |                   |                     |                    |                    |                    |                    |                    |      |
| Building Permits                       | 1,517,792         | 1,367,973         | 1,151,135           | 1,075,000          | 1,210,017          | 1,156,838          | 1,158,758          | 1,186,956          | 1.0% |
| Electrical Permits                     | 177,901           | 203,904           | 181,444             | 177,000            | 189,324            | 184,415            | 185,415            | 188,249            | 1.0% |
| Zoning Permits                         | 120,654           | 147,778           | 128,385             | 100,000            | 126,641            | 119,525            | 116,543            | 122,112            | 1.0% |
| Health Licenses                        | 64,728            | 95,466            | 147,332             | 80,300             | 110,930            | 116,239            | 105,564            | 114,238            | 3.0% |
| Plumbing & Heating Permits             | 63,776            | 79,881            | 97,495              | 105,300            | 95,168             | 100,314            | 101,263            | 99,904             | 1.0% |
| Police & Protection Licenses           | 17,837            | 25,480            | 29,341              | 22,900             | 26,684             | 27,097             | 26,327             | 27,504             | 3.0% |
| Animal Licenses                        | 16,455            | 15,912            | 8,105               | 15,400             | 13,533             | 12,716             | 14,299             | 13,921             | 3.0% |
| Excavation Permits                     | 5,570             | 10,370            | 13,101              | 7,100              | 10,496             | 10,539             | 9,660              | 10,539             | 3.0% |
| City Clerk Fees                        | 6,319             | 5,860             | 6,309               | 6,200              | 6,307              | 6,460              | 6,512              | 6,619              | 3.0% |
| Dog Pound Releases                     | (2,144)           | 2,032             | 155                 | 300                | 854                | 449                | 550                | 636                | 3.0% |
| Marriage Licenses                      | 2,420             | 4,962             | 5,061               | 3,800              | 4,746              | 4,672              | 4,538              | 4,792              | 3.0% |
| Sporting Licenses                      | 276               | 271               | 446                 | 250                | 332                | 353                | 321                | 345                | 3.0% |
| Alcoholic Beverage License             | 148               | 1,520             | 1,525               | 600                | 1,252              | 1,160              | 1,034              | 1,183              | 3.0% |
| <b>Subtotal</b>                        | <b>1,991,732</b>  | <b>1,961,408</b>  | <b>1,769,835</b>    | <b>1,594,150</b>   | <b>1,796,284</b>   | <b>1,740,777</b>   | <b>1,730,784</b>   | <b>1,776,998</b>   |      |
| <b>FINES, FORFEITS &amp; PENALTIES</b> |                   |                   |                     |                    |                    |                    |                    |                    |      |
| Parking Tags                           | 233,873           | 223,175           | 188,458             | 219,600            | 220,932            | 220,147            | 231,238            | 235,311            | 5.0% |
| Fines And Penalties                    | 52,514            | 38,063            | 52,685              | 32,500             | 42,315             | 43,775             | 40,716             | 43,537             | 3.0% |
| Bldg Code Violations                   | 31,824            | 25,709            | 13,902              | -                  | 13,600             | 9,442              | 7,911              | 10,627             | 3.0% |
| <b>Subtotal</b>                        | <b>318,210</b>    | <b>286,947</b>    | <b>255,045</b>      | <b>252,100</b>     | <b>276,847</b>     | <b>273,364</b>     | <b>279,865</b>     | <b>289,475</b>     |      |
| <b>USE OF MONEY/PROPERTY</b>           |                   |                   |                     |                    |                    |                    |                    |                    |      |
| Investment Income                      | 193,375           | 381,638           | 314,170             | 100,000            | 44,646             | 50,604             | 169,754            |                    | 2.0% |
| Rent from City Facilities              | 15,000            | 21,876            | 32,564              | 17,700             | 25,249             | 26,430             | 24,283             | 26,587             | 5.0% |
| <b>Subtotal</b>                        | <b>208,375</b>    | <b>403,514</b>    | <b>346,734</b>      | <b>117,700</b>     | <b>69,895</b>      | <b>77,034</b>      | <b>194,037</b>     | <b>26,587</b>      |      |
| <b>FROM OTHER AGENCIES</b>             |                   |                   |                     |                    |                    |                    |                    |                    |      |
| Educational Cost Sharing               | 45,003,667        | 45,238,618        | 45,140,487          | 45,140,487         | 45,140,487         | 45,140,487         | 45,140,487         | 45,140,487         |      |
| School Build. Construction             | -                 | -                 | -                   | -                  | -                  | -                  | -                  | -                  |      |
| Health Services                        | 74,225            | 66,528            | 67,266              | 60,000             | 60,000             | 60,000             | 60,000             | 60,000             |      |
| Pilot-Colleges & Hospitals             | 5,412,671         | 5,527,988         | 5,527,988           | 5,527,988          | 5,527,988          | 5,527,988          | 5,527,988          | 5,527,988          |      |
| Muni Revenue Sharing                   | 147,516           | 147,516           | 147,516             | 147,516            | 147,516            | 147,516            | 147,516            | 147,516            |      |
| Prop Tax Relief - Elderly & Disabl     | 6,000             | 4,000             | 2,000               | -                  | -                  | -                  | -                  | -                  |      |
| Mashentucket Pequot Grant              | 951,618           | 807,097           | 807,097             | 807,097            | 807,097            | 807,097            | 807,097            | 807,097            |      |
| Prop Tax Relief - Total Disab          | 5,370             | 5,111             | 5,370               | 5,000              | 5,000              | 5,000              | 5,000              | 5,000              |      |
| Pilot-State Owned Property             | -                 | 181,198           | 181,198             | 181,198            | 181,198            | 181,198            | 181,198            | 181,198            |      |
| Prop Tax Relief - Veterans             | 133,950           | 130,003           | 130,803             | 127,400            | 127,400            | 127,400            | 127,400            | 127,400            |      |
| Town Aid Road                          | 617,602           | 616,005           | 616,005             | 617,268            | 617,268            | 617,268            | 617,268            | 617,268            |      |
| Fed/State Miscellaneous Grants         | 177,681           | 122,462           | 150,997             | 122,000            | 122,000            | 122,000            | 122,000            | 122,000            |      |
| MRSA Select Pilot                      | -                 | -                 | -                   | -                  | -                  | -                  | -                  | -                  |      |
| MRSA Sales Tax Sharing                 | -                 | -                 | -                   | -                  | -                  | -                  | -                  | -                  |      |
| SCCRWA-Pilot Grant                     | 305,665           | 301,396           | 305,220             | 301,100            | 311,649            | 315,169            | 318,585            | 324,588            | 3.0% |
| Telephone Access Grant                 | 99,121            | 93,832            | 120,555             | 95,000             | 106,223            | 110,477            | 107,017            | 111,143            | 3.0% |
| <b>Subtotal</b>                        | <b>52,935,087</b> | <b>53,241,754</b> | <b>53,202,502</b>   | <b>53,132,054</b>  | <b>53,153,826</b>  | <b>53,161,600</b>  | <b>53,161,556</b>  | <b>53,171,685</b>  |      |
| <b>CHARGES - CURRENT SERVICES</b>      |                   |                   |                     |                    |                    |                    |                    |                    |      |
| Record Legal Instrument Fees           | 660,795           | 732,096           | 727,909             | 656,250            | 740,689            | 743,697            | 749,223            | 781,763            | 5.0% |
| Miscellaneous - Parks & Recreation     | 348,588           | 351,860           | 359,689             | 340,000            | 340,000            | 340,000            | 340,000            | 340,000            |      |
| Miscellaneous - General Gov't          | 79,910            | 57,952            | 26,899              | 84,800             | 58,247             | 58,348             | 69,146             | 63,771             | 3.0% |
| Miscellaneous - Public Works           | 37,819            | 38,854            | 33,936              | 37,900             | 36,897             | 36,244             | 37,014             | 36,718             |      |
| Police Charges                         | 13,988            | 10,186            | 25,815              | 13,500             | 16,500             | 18,605             | 16,202             | 17,102             |      |
| All Other Public Works                 | 2,330             | 14,540            | 2,469               | 3,000              | 6,670              | 4,046              | 4,572              | 5,096              |      |
| Health Fees                            | 20                | 25                | -                   | -                  | -                  | -                  | -                  | -                  |      |
| Sundry - Other                         | -                 | -                 | -                   | -                  | -                  | -                  | -                  | -                  | 3.0% |
| Miscellaneous - Schools                | -                 | -                 | -                   | -                  | -                  | -                  | -                  | -                  |      |
| <b>Subtotal</b>                        | <b>1,143,450</b>  | <b>1,205,512</b>  | <b>1,176,718</b>    | <b>1,135,450</b>   | <b>1,199,003</b>   | <b>1,200,940</b>   | <b>1,216,157</b>   | <b>1,244,450</b>   |      |
| <b>OTHER REVENUES</b>                  |                   |                   |                     |                    |                    |                    |                    |                    |      |
| Fire Dept Share of ERS                 | 810,373           | 762,240           | 857,822             | 864,558            | 928,999            | 950,544            | 963,338            | 976,971            |      |

|                               | FY2018<br>ACTUAL   | FY2019<br>ACTUAL   | FY2020<br>PROJECTED | FY2021<br>PROPOSED | FY2022<br>FORECAST | FY2023<br>FORECAST | FY2024<br>FORECAST | FY2025<br>FORECAST |      |
|-------------------------------|--------------------|--------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------|
| <b>REVENUE DETAILS</b>        |                    |                    |                     |                    |                    |                    |                    |                    |      |
| Yale Contribution             | 427,290            | 437,317            | 444,561             | 422,651            | 422,651            | 422,651            | 422,651            | 422,651            |      |
| Sale of Property              | 199,200            | 298,807            | 12,000              | -                  | -                  | -                  | -                  | -                  |      |
| Miscellaneous Revenue         | 159,477            | 227,498            | 42,067              | 195,300            | 154,955            | 130,774            | 160,343            | 148,691            |      |
| Pilot - Housing Authority     | 141,536            | 148,751            | 145,230             | 146,600            | 146,860            | 146,230            | 146,563            | 146,551            |      |
| Parking Meter Revenue         | 72,042             | 82,227             | 99,385              | 62,000             | 83,640             | 84,125             | 78,886             | 84,684             | 3.0% |
| Sewer Fee Collection Expenses | 55,166             | 55,166             | 55,166              | 55,200             | 58,488             | 59,662             | 61,250             | 63,388             | 6.0% |
| Quigley/Yale Parking          | 43,603             | 43,603             | 43,603              | 43,603             | 44,911             | 45,360             | 45,963             | 46,774             | 3.0% |
| Insurance Reimbursement       | 9,411              | 43,912             | 32,252              | 26,400             | 35,214             | 32,227             | 32,219             | 34,217             | 3.0% |
| Organic Recycling Compost     | 370                | 18,978             | 20,643              | 10,600             | 17,243             | 16,647             | 15,275             | 16,880             | 3.0% |
| <b>Subtotal</b>               | <b>1,918,468</b>   | <b>2,118,500</b>   | <b>1,752,729</b>    | <b>1,826,912</b>   | <b>1,892,961</b>   | <b>1,888,220</b>   | <b>1,926,488</b>   | <b>1,940,807</b>   |      |
| <b>OTHER FIN. SOURCES</b>     |                    |                    |                     |                    |                    |                    |                    |                    |      |
| Residual Equity Transfers In  | 172,130            | 308,081            | 250,000             | 250,000            | 277,441            | 266,921            | 272,731            | 280,535            | 3.0% |
| Transfer From Sewer Oper Fund | 1,171,416          | 1,217,060          | 1,158,875           | 713,643            | 548,785            | 424,004            | 309,425            | 295,000            |      |
| <b>Subtotal</b>               | <b>1,343,546</b>   | <b>1,525,141</b>   | <b>1,408,875</b>    | <b>963,643</b>     | <b>826,226</b>     | <b>690,925</b>     | <b>582,156</b>     | <b>575,535</b>     |      |
| <b>Grand Total</b>            | <b>155,431,105</b> | <b>157,637,192</b> | <b>158,458,549</b>  | <b>161,442,893</b> | <b>165,860,232</b> | <b>168,878,754</b> | <b>167,955,620</b> | <b>168,016,178</b> |      |
| MARB Restructuring            |                    | 5,000,000          | 4,115,542           | 4,000,000          | 2,000,000          | -                  | -                  | -                  |      |
|                               | 155,431,105        | 162,637,192        | 162,574,091         | 165,442,893        | 167,860,232        | 168,878,754        | 167,955,620        | 168,016,178        |      |

|                                   | FY2019<br>ACTUAL   | FY2020<br>PROJECTED | FY2021<br>PROPOSED | FY2022<br>FORECAST | FY2023<br>FORECAST | FY2024<br>FORECAST | FY2025<br>FORECAST |
|-----------------------------------|--------------------|---------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>EXPENDITURE SUMMARY</b>        |                    |                     |                    |                    |                    |                    |                    |
| <b>GENERAL GOVERNMENT</b>         |                    |                     |                    |                    |                    |                    |                    |
| City Council                      | 87,994             | 105,871             | 199,686            | 89,680             | 91,476             | 91,695             | 91,926             |
| Mayor's Office                    | 293,690            | 316,443             | 322,211            | 323,855            | 328,039            | 329,544            | 331,126            |
| Corporation Counsel               | 432,483            | 466,012             | 681,602            | 689,736            | 702,111            | 707,886            | 713,955            |
| Labor Relations & Personnel       | 166,253            | 169,336             | 239,362            | 410,872            | 414,717            | 414,904            | 415,099            |
| Communications - City             | 223,661            | 344,600             | 336,336            | 343,148            | 350,089            | 357,191            | 364,655            |
| Town & City Clerk                 | 307,112            | 312,951             | 298,538            | 300,787            | 305,209            | 307,015            | 308,912            |
| Registrar Of Voters               | 144,858            | 133,649             | 145,502            | 146,597            | 149,038            | 149,315            | 149,606            |
| Probate Court                     | 7,167              | 9,320               | 8,520              | 8,693              | 8,868              | 9,048              | 9,237              |
| <b>Subtotal</b>                   | <b>1,663,218</b>   | <b>1,858,182</b>    | <b>2,231,757</b>   | <b>2,313,366</b>   | <b>2,349,548</b>   | <b>2,366,598</b>   | <b>2,384,517</b>   |
| <b>PLANNING &amp; DEVELOPMENT</b> |                    |                     |                    |                    |                    |                    |                    |
| Planning & Development            | 403,535            | 378,292             | 386,947            | 390,726            | 397,567            | 399,430            | 401,389            |
| Grants Administration             | 66,351             | 42,649              | 75,525             | 76,285             | 77,811             | 77,821             | 77,831             |
| Building Department               | 431,212            | 449,179             | 592,072            | 598,209            | 610,180            | 610,623            | 611,089            |
| <b>Subtotal</b>                   | <b>901,098</b>     | <b>870,120</b>      | <b>1,054,544</b>   | <b>1,065,221</b>   | <b>1,085,558</b>   | <b>1,087,874</b>   | <b>1,090,309</b>   |
| <b>FINANCE</b>                    |                    |                     |                    |                    |                    |                    |                    |
| Treasurer                         | 7,600              | 7,600               | 7,600              | 7,676              | 7,830              | 7,830              | 7,830              |
| Finance/Comptroller               | 931,751            | 955,326             | 871,956            | 831,378            | 846,812            | 851,865            | 857,175            |
| Purchasing                        | 148,722            | 144,025             | 104,000            | 139,418            | 142,222            | 143,700            | 145,254            |
| Info. & Tech. / Data Processing   | 566,689            | 528,119             | 540,291            | 539,191            | 558,893            | 576,255            | 594,488            |
| Central Services                  | 191,109            | 219,071             | 201,201            | 204,692            | 208,820            | 211,867            | 215,069            |
| Tax Assessment                    | 442,066            | 432,976             | 447,420            | 452,054            | 461,099            | 461,431            | 461,780            |
| Board Of Assessment Appeals       | 3,179              | 5,600               | 5,080              | 5,162              | 5,265              | 5,329              | 5,395              |
| Tax Collection                    | 406,678            | 413,503             | 437,704            | 442,551            | 451,340            | 452,464            | 453,646            |
| <b>Subtotal</b>                   | <b>2,697,794</b>   | <b>2,706,220</b>    | <b>2,615,252</b>   | <b>2,622,122</b>   | <b>2,682,281</b>   | <b>2,710,741</b>   | <b>2,740,637</b>   |
| <b>PUBLIC SAFETY</b>              |                    |                     |                    |                    |                    |                    |                    |
| Emergency Reporting System (ERS)  | 1,784,609          | 1,914,264           | 2,043,241          | 2,064,443          | 2,112,319          | 2,140,751          | 2,171,047          |
| Public Safety Administration      | 1,105,148          | 1,170,159           | 908,331            | 921,026            | 937,056            | 949,705            | 962,999            |
| Public Safety Operations          | 11,034,435         | 11,515,070          | 11,746,507         | 12,046,799         | 12,406,062         | 12,499,352         | 12,503,793         |
| Public Safety Support             | 901,392            | 956,462             | 887,285            | 897,171            | 915,136            | 917,225            | 919,420            |
| Animal Control                    | 262,449            | 257,010             | 281,666            | 287,833            | 294,522            | 295,688            | 296,914            |
| Emergency Management              | 9,000              | 17,224              | 14,198             | 14,363             | 14,651             | 14,698             | 14,748             |
| <b>Subtotal</b>                   | <b>15,097,032</b>  | <b>15,830,189</b>   | <b>15,881,228</b>  | <b>16,231,635</b>  | <b>16,679,747</b>  | <b>16,817,420</b>  | <b>16,868,921</b>  |
| <b>PUBLIC WORKS</b>               |                    |                     |                    |                    |                    |                    |                    |
| Administration                    | 466,757            | 592,660             | 550,209            | 557,421            | 567,681            | 573,161            | 578,919            |
| Bureau Of Engineering             | 118,103            | 315,844             | 439,311            | 441,230            | 445,054            | 445,108            | 445,165            |
| Central Garage                    | 1,055,598          | 1,305,004           | 1,182,281          | 1,201,429          | 1,225,624          | 1,240,711          | 1,256,567          |
| Compost Site                      | 33,016             | 46,000              | 42,000             | 42,851             | 43,717             | 44,604             | 45,536             |
| Disposal Of Solid Waste           | 3,162,344          | 3,169,911           | 3,294,684          | 3,361,409          | 3,429,406          | 3,498,975          | 3,572,090          |
| Grounds & Building, Maintenance   | 1,244,122          | 1,275,807           | 1,253,237          | 1,273,646          | 1,299,300          | 1,315,518          | 1,332,562          |
| Hwy & Park Maintenance            | 3,993,546          | 3,855,345           | 4,092,636          | 4,189,635          | 4,273,731          | 4,300,242          | 4,328,104          |
| <b>Subtotal</b>                   | <b>10,073,486</b>  | <b>10,560,572</b>   | <b>10,854,358</b>  | <b>11,067,620</b>  | <b>11,284,513</b>  | <b>11,418,318</b>  | <b>11,558,943</b>  |
| <b>HUMAN RESOURCES</b>            |                    |                     |                    |                    |                    |                    |                    |
| Human Resources                   | 254,433            | 275,929             | 308,636            | 311,770            | 365,138            | 366,724            | 367,390            |
| Elderly Services                  | 508,148            | 487,286             | 458,493            | 466,080            | 475,469            | 481,650            | 488,145            |
| Parks & Recreation                | 869,607            | 851,076             | 906,787            | 917,101            | 935,472            | 938,038            | 940,735            |
| Health Department                 | 303,040            | 323,064             | 352,445            | 356,044            | 363,166            | 363,319            | 363,480            |
| <b>Subtotal</b>                   | <b>1,935,228</b>   | <b>1,937,355</b>    | <b>2,026,361</b>   | <b>2,050,994</b>   | <b>2,139,245</b>   | <b>2,149,731</b>   | <b>2,159,749</b>   |
| <b>OTHER</b>                      |                    |                     |                    |                    |                    |                    |                    |
| Library                           | 1,546,000          | 1,496,000           | 1,221,000          | 1,496,000          | 1,496,000          | 1,496,000          | 1,496,000          |
| City Insurance                    | 906,371            | 879,122             | 800,977            | 817,199            | 833,729            | 850,643            | 868,418            |
| Pensions & Hospitalizations       | 15,238,746         | 16,914,760          | 17,930,685         | 18,273,180         | 19,176,601         | 20,172,349         | 21,193,597         |
| Med Com..Prog.                    | 42,179             | 42,179              | 42,179             | 43,033             | 43,904             | 44,794             | 45,730             |
| Debt Service                      | 18,926,611         | 18,809,597          | 18,643,292         | 20,268,203         | 13,532,992         | 14,515,273         | 14,802,702         |
| Contingency                       | 459,393            | 797,876             | 2,180,839          | 1,291,395          | 6,893,093          | 3,281,609          | 1,398,207          |
| <b>Subtotal</b>                   | <b>37,119,300</b>  | <b>38,939,534</b>   | <b>40,818,972</b>  | <b>42,189,010</b>  | <b>41,976,318</b>  | <b>40,360,668</b>  | <b>39,804,654</b>  |
| <b>CITY TOTAL</b>                 | <b>69,487,155</b>  | <b>72,702,173</b>   | <b>75,482,472</b>  | <b>77,539,969</b>  | <b>78,197,210</b>  | <b>76,911,350</b>  | <b>76,607,731</b>  |
| <b>BOARD OF EDUCATION</b>         |                    |                     |                    |                    |                    |                    |                    |
| Tuition                           | 9,291,585          | 8,439,386           | 8,560,500          | 8,798,879          | 8,633,987          | 8,699,113          | 8,745,502          |
| Student Transportation            | 5,912,206          | 5,132,032           | 5,653,600          | 5,588,210          | 5,479,779          | 5,596,158          | 5,576,935          |
| Salaries                          | 51,592,975         | 52,027,322          | 52,888,187         | 52,888,187         | 52,888,187         | 52,888,187         | 52,888,187         |
| Operation of Plant                | 3,667,282          | 3,754,540           | 3,175,773          | 3,546,662          | 3,506,294          | 3,423,215          | 3,506,025          |
| Benefits & Fixed Charges          | 16,693,293         | 17,721,168          | 17,355,252         | 18,088,802         | 18,583,139         | 18,891,044         | 19,430,238         |
| Purchased Services                | 1,476,638          | 1,120,809           | 1,054,709          | 1,222,255          | 1,137,121          | 1,142,580          | 1,171,988          |
| Instruction                       | 1,307,219          | 1,419,500           | 1,272,400          | 1,338,372          | 1,348,798          | 1,325,136          | 1,342,785          |
| Return to original model          | 585,624            | -                   | -                  | (1,151,104)        | (895,761)          | (921,163)          | (1,253,213)        |
| <b>BOARD OF EDUCATION TOTAL</b>   | <b>90,526,821</b>  | <b>89,614,757</b>   | <b>89,960,421</b>  | <b>90,320,263</b>  | <b>90,681,544</b>  | <b>91,044,270</b>  | <b>91,408,447</b>  |
| <b>City Excluding Debt</b>        | <b>50,560,544</b>  | <b>53,892,576</b>   | <b>56,222,968</b>  | <b>56,973,866</b>  | <b>58,706,702</b>  | <b>60,114,944</b>  | <b>61,473,168</b>  |
| <b>Fund Balance Adjustment</b>    | <b>-</b>           | <b>-</b>            | <b>616,212</b>     | <b>297,900</b>     | <b>5,957,517</b>   | <b>2,281,134</b>   | <b>331,860</b>     |
| <b>Debt Service</b>               | <b>18,926,611</b>  | <b>18,809,597</b>   | <b>18,643,292</b>  | <b>20,268,203</b>  | <b>13,532,992</b>  | <b>14,515,273</b>  | <b>14,802,702</b>  |
| <b>Education</b>                  | <b>90,526,821</b>  | <b>89,614,757</b>   | <b>89,960,421</b>  | <b>90,320,263</b>  | <b>90,681,544</b>  | <b>91,044,270</b>  | <b>91,408,447</b>  |
| <b>Total Expenditures</b>         | <b>160,013,976</b> | <b>162,316,930</b>  | <b>165,442,893</b> | <b>167,860,232</b> | <b>168,878,754</b> | <b>167,955,620</b> | <b>168,016,178</b> |

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

| DEPT                                     | DESCRIPTION | FY2019<br>ACTUAL              | FY2020<br>PROJECTION | FY2021<br>PROPOSED | FY2022<br>FORECAST | FY2023<br>FORECAST | FY2024<br>FORECAST | FY2025<br>FORECAST |
|--|-------------|-------------------------------|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>11000010 CITY COUNCIL</b>             |             |                               |                      |                    |                    |                    |                    |                    |
| 11000010                                 | 51000       | REGULAR WAGES                 | 47,233               | 55,446             | 40,586             | 40,992             | 41,812             | 41,812             |
| 11000010                                 | 51010       | CLERK OF THE COUNCIL          | 2,542                | 4,375              | 5,000              | 5,050              | 5,151              | 5,151              |
| 11000010                                 | 51350       | PART TIME ELECTED             | 32,635               | 32,700             | 32,700             | 33,027             | 33,688             | 33,688             |
| 11000010                                 | 52250       | ADVERTISING                   | 2,502                | 6,550              | 3,600              | 3,673              | 3,747              | 3,903              |
| 11000010                                 | 52510       | MAINTENANCE SERVICES          | 2,982                | 4,000              | 4,000              | 4,081              | 4,164              | 4,337              |
| 11000010                                 | 52770       | OTHER SERVICES                | 100                  | 2,500              | 2,500              | 2,551              | 2,602              | 2,710              |
| 11000010                                 | 54331       | MISC. EXPENSE                 | -                    | 300                | 300                | 306                | 312                | 319                |
| 11000010                                 | 56009       | LIBRARY CONTINGENCY           | -                    | -                  | 100,000            | -                  | -                  | -                  |
| 11000010                                 | new ac      | CHARTER REVISION EXPENDITURES | -                    | -                  | 10,000             | -                  | -                  | -                  |
| 11000010                                 | new ac      | CHARTER CONTIN.               | -                    | -                  | 1,000              | -                  | -                  | -                  |
| 11000010                                 |             | CITY COUNCIL                  | 87,994               | 105,871            | 199,686            | 89,680             | 91,476             | 91,695             |
| <b>11050010 MAYOR</b>                    |             |                               |                      |                    |                    |                    |                    |                    |
| 11050010                                 | 51000       | REGULAR WAGES                 | 229,144              | 230,253            | 230,921            | 230,921            | 233,230            | 233,230            |
| 11050010                                 | 51300       | PART TIME WAGES               | 8,533                | 15,000             | 20,000             | 20,200             | 20,604             | 20,604             |
| 11050010                                 | 52220       | OUTSIDE PRINTING              | 581                  | 630                | 630                | 643                | 656                | 683                |
| 11050010                                 | 52320       | SUBSCRIPTIONS                 | 175                  | 200                | 200                | 204                | 208                | 217                |
| 11050010                                 | 52330       | TRAINING & EDUCATION          | -                    | 300                | 300                | 306                | 312                | 325                |
| 11050010                                 | 52350       | TRAVEL EXPENSE                | -                    | 1,400              | 1,500              | 1,530              | 1,561              | 1,593              |
| 11050010                                 | 52360       | BUSINESS EXPENSE              | 297                  | 4,900              | 4,900              | 4,999              | 5,100              | 5,313              |
| 11050010                                 | 52370       | COUNCIL OF GOVERNMENTS        | 18,500               | 18,600             | 18,600             | 18,977             | 19,361             | 20,166             |
| 11050010                                 | 52390       | CT. CONFERENCE MUNICIP.       | 36,160               | 36,160             | 36,160             | 36,892             | 37,639             | 39,205             |
| 11050010                                 | 52397       | U.S.CONFERENCE MAYORS         | -                    | 7,000              | 7,000              | 7,142              | 7,286              | 7,589              |
| 11050010                                 | 53490       | OTHER SUPPLIES                | 300                  | 2,000              | 2,000              | 2,041              | 2,082              | 2,168              |
| 11050010                                 |             | MAYOR'S OFFICE                | 293,690              | 316,443            | 322,211            | 323,855            | 328,039            | 329,544            |
| <b>11100010 CORPORATION COUNSEL</b>      |             |                               |                      |                    |                    |                    |                    |                    |
| 11100010                                 | 51000       | REGULAR WAGES                 | 258,219              | 263,512            | 398,102            | 400,597            | 407,125            | 407,125            |
| 11100010                                 | 51000       | NEW HIRES                     | -                    | -                  | -                  | -                  | -                  | -                  |
| 11100010                                 | 51300       | OVERTIME                      | -                    | 7,500              | 10,000             | 10,100             | 10,302             | 10,302             |
| 11100010                                 | 52310       | CONVENTIONS & DUES            | 375                  | 1,000              | 1,000              | 1,020              | 1,041              | 1,084              |
| 11100010                                 | 52430       | LEGAL SERVICES                | 143,350              | 153,000            | 200,000            | 204,050            | 208,178            | 216,840            |
| 11100010                                 | 52480       | OTHER PROF. SERVICES          | 11,650               | 10,500             | 20,000             | 20,405             | 20,818             | 21,684             |
| 11100010                                 | 52490       | TAX FORECLOSURE EXP.          | 7,034                | 15,000             | 37,000             | 37,749             | 38,513             | 40,115             |
| 11100010                                 | 53110       | OTHER EQUIP.                  | 190                  | 3,500              | 3,500              | 3,571              | 3,643              | 3,795              |
| 11100010                                 | 53140       | LIBRARY SUPPLIES              | 11,664               | 12,000             | 12,000             | 12,243             | 12,491             | 13,010             |
| 11100010                                 |             | CORPORATION COUNSEL           | 432,483              | 466,012            | 681,602            | 689,736            | 702,111            | 713,955            |
| <b>11150010 PERSONNEL DEPARTMENT</b>     |             |                               |                      |                    |                    |                    |                    |                    |
| 11150010                                 | 51000       | REGULAR WAGES                 | 157,196              | 161,106            | 230,532            | 231,863            | 235,526            | 235,526            |
| 11150010                                 | 51500       | OVERTIME                      | 3,770                | -                  | -                  | -                  | -                  | -                  |
| 11150010                                 | 52250       | ADVERTISING                   | -                    | -                  | 600                | 612                | 625                | 651                |
| 11150010                                 | 52770       | OTHER CONTRACTUAL SERV.       | -                    | -                  | -                  | 170,000            | 170,000            | 170,000            |
| 11150010                                 | 52830       | OTHER EXAMS                   | 5,287                | 8,230              | 8,230              | 8,397              | 8,567              | 8,923              |
| 11150010                                 |             | PERSONNEL DEPARTMENT          | 166,253              | 169,336            | 239,362            | 410,872            | 414,717            | 414,904            |
| <b>11209910 TELEPHONE ADMINISTRATION</b> |             |                               |                      |                    |                    |                    |                    |                    |
| 11209910                                 | 52150       | TELEPHONE                     | 223,661              | 344,600            | 336,336            | 343,148            | 350,089            | 357,191            |
| 11209910                                 |             | TELEPHONE ADMINISTRATION      | 223,661              | 344,600            | 336,336            | 343,148            | 350,089            | 357,191            |
| <b>11250010 CITY CLERK</b>               |             |                               |                      |                    |                    |                    |                    |                    |
| 11250010                                 | 51000       | REGULAR WAGES                 | 241,902              | 213,661            | 212,238            | 212,747            | 215,389            | 215,389            |
| 11250010                                 | 51500       | OVERTIME                      | 88                   | 800                | 800                | 808                | 824                | 824                |
| 11250010                                 | 51800       | SEPARATION PAY                | -                    | 26,490             | -                  | -                  | -                  | -                  |
| 11250010                                 | 52250       | ADVERTISING                   | -                    | -                  | 1,500              | 1,530              | 1,561              | 1,626              |
| 11250010                                 | 52290       | ELECTION DAY EXPENSES         | 12,585               | 7,500              | 15,000             | 15,304             | 15,613             | 16,263             |
| 11250010                                 | 52310       | CONVENTIONS & DUES            | 635                  | 900                | 900                | 918                | 937                | 976                |
| 11250010                                 | 52330       | TRAINING & EDUCATION          | 120                  | 200                | 500                | 510                | 520                | 542                |
| 11250010                                 | 52340       | MILEAGE ALLOWANCE REIMB.      | -                    | 100                | -                  | -                  | -                  | -                  |
| 11250010                                 | 52480       | OTHER PROF. SERVICES          | 1,960                | 4,500              | 11,000             | 11,223             | 11,450             | 11,682             |
| 11250010                                 | 52520       | EQUIPMENT REPAIR              | 357                  | 400                | 400                | 408                | 416                | 434                |
| 11250010                                 | 52750       | FEES & CHARGES                | 1,727                | 1,100              | 1,100              | 1,122              | 1,145              | 1,193              |
| 11250010                                 | 52770       | OTHER SERVICES                | 47,653               | 57,215             | 55,000             | 56,114             | 57,249             | 59,631             |
| 11250010                                 | 53590       | DOG LICENSES                  | 85                   | 85                 | 100                | 102                | 104                | 108                |
| 11250010                                 |             | CITY CLERK                    | 307,112              | 312,951            | 298,538            | 300,787            | 305,209            | 307,015            |
| <b>11300010 REGISTRAR OF VOTERS</b>      |             |                               |                      |                    |                    |                    |                    |                    |
| 11300010                                 | 51000       | REGULAR WAGES                 | 49,770               | 46,047             | 49,400             | 49,400             | 49,894             | 49,894             |
| 11300010                                 | 51020       | DEPUTY REGISTRARS             | 10,000               | 10,000             | 10,000             | 10,100             | 10,302             | 10,302             |
| 11300010                                 | 51350       | PART TIME ELECTED             | 28,000               | 28,000             | 28,000             | 28,280             | 28,846             | 28,846             |
| 11300010                                 | 51400       | TEMPORARY PAYROLL             | 42,366               | 33,200             | 43,000             | 43,430             | 44,299             | 44,299             |
| 11300010                                 | 51500       | OVERTIME                      | 2,394                | 4,300              | 2,000              | 2,020              | 2,060              | 2,060              |
| 11300010                                 | 52310       | CONVENTIONS & DUES            | 1,102                | 1,000              | 1,200              | 1,224              | 1,249              | 1,301              |
| 11300010                                 | 52330       | TRAINING & EDUCATION          | 2,195                | 1,200              | 2,000              | 2,041              | 2,082              | 2,168              |
| 11300010                                 | 52580       | EQUIPMENT MAINTENANCE         | 5,200                | 5,200              | 5,200              | 5,305              | 5,413              | 5,638              |
| 11300010                                 | 53130       | OTHER SUPPL.                  | 493                  | 702                | 702                | 716                | 731                | 761                |
| 11300010                                 | 55600       | VOTING MACHINES               | 3,339                | 4,000              | 4,000              | 4,081              | 4,164              | 4,337              |
| 11300010                                 |             | REGISTRAR OF VOTERS           | 144,858              | 133,649            | 145,502            | 146,597            | 149,038            | 149,606            |

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

|  |                                      | FY2019  | FY2020     | FY2021   | FY2022   | FY2023   | FY2024   | FY2025   |
|--|--------------------------------------|---------|------------|----------|----------|----------|----------|----------|
| DEPT   | DESCRIPTION                          | ACTUAL  | PROJECTION | PROPOSED | FORECAST | FORECAST | FORECAST | FORECAST |
| <b>11650010 PROBATE COURT</b>                        |                                      |         |            |          |          |          |          |          |
| 11650010   | 52640 OFFICE EQUIP. RENTAL           | 2,186   | 2,536      | 3,000    | 3,061    | 3,123    | 3,186    | 3,253    |
| 11650010   | 53110 OFFICE SUPPLIES                | 3,689   | 5,264      | 4,000    | 4,081    | 4,164    | 4,248    | 4,337    |
| 11650010   | 55190 OTHER EQUIP.                   | 1,293   | 1,520      | 1,520    | 1,551    | 1,582    | 1,614    | 1,648    |
| 11650010   |                                      | 7,167   | 9,320      | 8,520    | 8,693    | 8,868    | 9,048    | 9,237    |
| <b>11900010 PLANNING &amp; DEVEL. ADMINISTRATION</b> |                                      |         |            |          |          |          |          |          |
| 11900010   | 51000 REGULAR WAGES                  | 340,266 | 292,542    | 297,897  | 299,881  | 304,884  | 304,884  | 304,884  |
| 11900010   | 51500 OVERTIME                       | 1,403   | 1,000      | 800      | 808      | 824      | 824      | 824      |
| 11900010   | 52210 PRINTING                       | -       | 1,000      | 1,000    | 1,020    | 1,041    | 1,062    | 1,084    |
| 11900010   | 52250 ADVERTISING                    | 31,487  | 31,500     | 35,000   | 35,709   | 36,431   | 37,170   | 37,947   |
| 11900010   | 52280 MAP PRINTING                   | 10      | 300        | 300      | 306      | 312      | 319      | 325      |
| 11900010   | 52310 CONVENTIONS & DUES             | 2,472   | 1,200      | 1,200    | 1,224    | 1,249    | 1,274    | 1,301    |
| 11900010   | 52382 ENGINEERING COST PLAN & DEV    | 12,455  | 15,000     | 15,000   | 15,304   | 15,613   | 15,930   | 16,263   |
| 11900010   | 52385 ECON. DEVELOPMENT CONSULTANT   | -       | 4,500      | -        | -        | -        | -        | -        |
| 11900010   | 52395 REGIONAL GROWTH PARTNERSHIP    | -       | -          | 4,500    | 4,591    | 4,684    | 4,779    | 4,879    |
| 11900010   | 52425 ARCHIVING SERVICES             | -       | 5,000      | 5,000    | 5,101    | 5,204    | 5,310    | 5,421    |
| 11900010   | 52475 PUBLIC HEARING SECRETARY       | 5,000   | 5,000      | 5,000    | 5,101    | 5,204    | 5,310    | 5,421    |
| 11900010   | 52520 EQUIPMENT REPAIR               | -       | 450        | 450      | 459      | 468      | 478      | 488      |
| 11900010   | 53460 CLOTHING & UNIFORMS            | -       | 300        | 300      | 306      | 312      | 319      | 325      |
| 11900010   | 56400 PROP. MANGMT.                  | 10,441  | 20,500     | 20,500   | 20,915   | 21,338   | 21,771   | 22,226   |
| 11900010   |                                      | 403,535 | 378,292    | 386,947  | 390,726  | 397,567  | 399,430  | 401,389  |
| <b>11900012 GRANTS ADMINISTRATION</b>                |                                      |         |            |          |          |          |          |          |
| 11900012   | 51000 REGULAR WAGES                  | 66,265  | 42,199     | 75,075   | 75,826   | 77,343   | 77,343   | 77,343   |
| 11900012   | 53420 GRANT DEVELOPMENT EXP.         | 86      | 450        | 450      | 459      | 468      | 478      | 488      |
| 11900012   |                                      | 66,351  | 42,649     | 75,525   | 76,285   | 77,811   | 77,821   | 77,831   |
| <b>11900013 BUILDING DEPARTMENT</b>                  |                                      |         |            |          |          |          |          |          |
| 11900013   | 51000 REGULAR WAGES                  | 421,226 | 418,709    | 566,272  | 571,936  | 583,376  | 583,376  | 583,376  |
| 11900013   | 51500 OVERTIME                       | 4,332   | 8,500      | 4,800    | 4,848    | 4,945    | 4,945    | 4,945    |
| 11900013   | 52310 CONV & DUE                     | 3,042   | 3,600      | 3,100    | 3,163    | 3,227    | 3,292    | 3,361    |
| 11900013   | 52360 BUSNSS EXP                     | 1,845   | 2,070      | 2,000    | 2,041    | 2,082    | 2,124    | 2,168    |
| 11900013   | 52425 ARCHIVING SERVICES             | -       | 5,000      | 5,000    | 5,101    | 5,204    | 5,310    | 5,421    |
| 11900013   | 52440 ENG SERV                       | -       | 900        | 900      | 918      | 937      | 956      | 976      |
| 11900013   | 52520 EQUIP REPAIRS                  | -       | 900        | 500      | 510      | 520      | 531      | 542      |
| 11900013   | 52590 DEMO BLDGS                     | 768     | 9,000      | 9,000    | 9,182    | 9,368    | 9,558    | 9,758    |
| 11900013   | 55190 OTHER OFFICE EQUIPMENT         | -       | 500        | 500      | 510      | 520      | 531      | 542      |
| 11900013   |                                      | 431,212 | 449,179    | 592,072  | 598,209  | 610,180  | 610,623  | 611,089  |
| <b>12000010 TREASURER</b>                            |                                      |         |            |          |          |          |          |          |
| 12000010   | 51350 PART TIME ELECTED              | 7,600   | 7,600      | 7,600    | 7,676    | 7,830    | 7,830    | 7,830    |
| 12000010   |                                      | 7,600   | 7,600      | 7,600    | 7,676    | 7,830    | 7,830    | 7,830    |
| <b>12100010 COMPTROLLER</b>                          |                                      |         |            |          |          |          |          |          |
| 12100010   | 51000 REGULAR WAGES                  | 607,666 | 623,656    | 579,056  | 583,596  | 594,018  | 594,018  | 594,018  |
| 12100010   | 51500 OVERTIME                       | 5,944   | 2,766      | 3,600    | 3,636    | 3,709    | 3,709    | 3,709    |
| 12100010   | 52310 CONVENTIONS & DUES             | 160     | 300        | 200      | 204      | 208      | 212      | 217      |
| 12100010   | 52420 FINANCIAL SERVICES             | 300,806 | 231,504    | 217,500  | 221,905  | 226,394  | 230,986  | 235,813  |
| 12100010   | 52570 OTHER REPAIRS & MAINT/UPGRD    | -       | -          | 21,600   | 22,037   | 22,483   | 22,939   | 23,419   |
| 12100010   | 52970 EVICTION SERVICES              | 17,175  | 21,600     | -        | -        | -        | -        | -        |
| 12100010   | 56210 CONSULTANT                     | -       | 75,500     | 50,000   | -        | -        | -        | -        |
| 12100010   |                                      | 931,751 | 955,326    | 871,956  | 831,378  | 846,812  | 851,865  | 857,175  |
| <b>12100020 PURCHASING / RISK MGT. DEPT.</b>         |                                      |         |            |          |          |          |          |          |
| 12100020   | 51000 REGULAR WAGES                  | 79,362  | 75,149     | 34,000   | 68,000   | 69,360   | 69,360   | 69,360   |
| 12100020   | 52250 ADVERTISING                    | 10,456  | 10,000     | 10,000   | 10,203   | 10,409   | 10,620   | 10,842   |
| 12100020   | 53110 OFFICE SUPPLIES / CITY         | 33,698  | 34,695     | 40,000   | 40,810   | 41,636   | 42,480   | 43,368   |
| 12100020   | 53115 OFFICE SUPPLIES / POLICE DEPT. | 25,205  | 24,182     | 20,000   | 20,405   | 20,818   | 21,240   | 21,684   |
| 12100020   |                                      | 148,722 | 144,025    | 104,000  | 139,418  | 142,222  | 143,700  | 145,254  |
| <b>12200022 INFO. &amp; TEC. D/P DEPARTMENT</b>      |                                      |         |            |          |          |          |          |          |
| 12200022   | 51000 REGULAR WAGES                  | 156,164 | 156,898    | 95,277   | 151,230  | 154,255  | 154,255  | 154,255  |
| 12200022   | 51500 OVERTIME                       | 10,056  | 4,574      | 4,800    | 4,848    | 4,945    | 4,945    | 4,945    |
| 12200022   | 52330 TRAINING                       | -       | 1,000      | 1,000    | 1,020    | 1,041    | 1,062    | 1,084    |
| 12200022   | 52460 OUTSIDE DATA PROC.             | 7,581   | 7,000      | 80,000   | 7,200    | 7,346    | 7,495    | 7,651    |
| 12200022   | 52510 MAINTENANCE SERV. AGREMT.      | 249,933 | 279,184    | 282,489  | 296,613  | 311,444  | 327,016  | 343,367  |
| 12200022   | 52570 OTHER REPAIR & MAINT.          | 124,482 | 48,900     | 48,900   | 49,890   | 50,900   | 51,932   | 53,017   |
| 12200022   | 52660 SOFTWARE LICENSES              | 5,245   | 5,125      | 5,125    | 5,229    | 5,335    | 5,443    | 5,557    |
| 12200022   | 53120 DATA PROC. SUPPLIES            | 3,974   | 7,438      | 4,700    | 4,795    | 4,892    | 4,991    | 5,096    |
| 12200022   | 55170 COMPUTERS                      | 9,253   | 18,000     | 18,000   | 18,365   | 18,736   | 19,116   | 19,516   |
| 12200022   |                                      | 566,689 | 528,119    | 540,291  | 539,191  | 558,893  | 576,255  | 594,488  |
| <b>12200023 CENTRAL SERVICES</b>                     |                                      |         |            |          |          |          |          |          |
| 12200023   | 51000 REGULAR WAGES                  | 56,383  | 56,821     | 56,821   | 57,389   | 58,537   | 58,537   | 58,537   |
| 12200023   | 51500 OVERTIME                       | 31      | 900        | 80       | 81       | 82       | 82       | 82       |
| 12200023   | 52010 POSTAGE                        | 62,212  | 64,000     | 52,000   | 53,053   | 54,126   | 55,224   | 56,378   |
| 12200023   | 52570 OTHER REPAIRS & MAINT.         | 3,997   | 2,700      | 2,100    | 2,143    | 2,186    | 2,230    | 2,277    |
| 12200023   | 52670 COPIER RENTAL                  | 45,345  | 49,000     | 46,000   | 46,932   | 47,881   | 48,852   | 49,873   |
| 12200023   | 53490 OTHER SUPPLIES                 | 8,054   | 10,000     | 10,000   | 10,203   | 10,409   | 10,620   | 10,842   |

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

|   |                                    | FY2019    | FY2020     | FY2021    | FY2022    | FY2023    | FY2024    | FY2025    |
|---|------------------------------------|-----------|------------|-----------|-----------|-----------|-----------|-----------|
| DEPT  | DESCRIPTION                        | ACTUAL    | PROJECTION | PROPOSED  | FORECAST  | FORECAST  | FORECAST  | FORECAST  |
| 12200023                                    | 53495 COFFEE & WATER               | 3,202     | 5,850      | 4,400     | 4,489     | 4,580     | 4,673     | 4,770     |
| 12200023                                    | 55190 OTHER EQUIPMENT              | 10,637    | 28,000     | 28,000    | 28,567    | 29,145    | 29,736    | 30,358    |
| 12200023                                    | 55640 SAFETY EQIP.                 | 1,248     | 1,800      | 1,800     | 1,836     | 1,874     | 1,912     | 1,952     |
| 12200023                                    | CENTRAL SERVICES                   | 191,109   | 219,071    | 201,201   | 204,692   | 208,820   | 211,867   | 215,069   |
| <b>12300010 TAX ASSESSMENT</b>              |                                    |           |            |           |           |           |           |           |
| 12300010                                    | 51000 REGULAR WAGES                | 422,312   | 415,057    | 429,301   | 433,593   | 442,265   | 442,265   | 442,265   |
| 12300010                                    | 51500 OVERTIME                     | 2,910     | 2,500      | 2,400     | 2,424     | 2,472     | 2,472     | 2,472     |
| 12300010                                    | 52210 PRINTING                     | 2,122     | 8,429      | 5,429     | 5,539     | 5,651     | 5,766     | 5,886     |
| 12300010                                    | 52250 ADVERTISING                  | 450       | 775        | 775       | 791       | 807       | 823       | 840       |
| 12300010                                    | 52280 MAP PRINTING                 | 10,000    | 2,000      | 5,000     | 5,101     | 5,204     | 5,310     | 5,421     |
| 12300010                                    | 52310 CONVENTIONS & DUES           | 255       | 565        | 565       | 576       | 588       | 600       | 613       |
| 12300010                                    | 52330 TRAINING & EDUCATION         | 3,607     | 3,000      | 3,300     | 3,367     | 3,435     | 3,505     | 3,578     |
| 12300010                                    | 52480 OTHER PROF. SERVICES         | 410       | 650        | 650       | 663       | 677       | 690       | 705       |
| 12300010                                    | TAX ASSESSMENT                     | 442,066   | 432,976    | 447,420   | 452,054   | 461,099   | 461,431   | 461,780   |
| <b>12300025 BOARD OF ASSESSMENT APPEALS</b> |                                    |           |            |           |           |           |           |           |
| 12300025                                    | 51500 OVERTIME                     | 179       | 2,600      | 2,080     | 2,101     | 2,143     | 2,143     | 2,143     |
| 12300025                                    | 52760 STIPENDS                     | 3,000     | 3,000      | 3,000     | 3,061     | 3,123     | 3,186     | 3,253     |
| 12300025                                    | BOARD OF ASSESSMENT APPEALS        | 3,179     | 5,600      | 5,080     | 5,162     | 5,265     | 5,329     | 5,395     |
| <b>12400010 TAX COLLECTOR</b>               |                                    |           |            |           |           |           |           |           |
| 12400010                                    | 51000 REGULAR WAGES                | 364,600   | 366,156    | 381,657   | 385,398   | 393,031   | 393,031   | 393,031   |
| 12400010                                    | 51500 OVERTIME                     | 1,521     | 3,500      | 2,800     | 2,828     | 2,885     | 2,885     | 2,885     |
| 12400010                                    | 52020 PROSS. & MAIL TAX BILLS      | 31,825    | 31,825     | 37,174    | 37,927    | 38,694    | 39,479    | 40,304    |
| 12400010                                    | 52210 PRINTING/BINDINGS            | 5,320     | 9,422      | 12,745    | 13,003    | 13,266    | 13,535    | 13,818    |
| 12400010                                    | 52250 ADVERTISING                  | 1,873     | 1,500      | 1,873     | 1,911     | 1,950     | 1,989     | 2,031     |
| 12400010                                    | 52310 CONVENTIONS & DUES           | 452       | 350        | 350       | 357       | 364       | 372       | 379       |
| 12400010                                    | 52330 TRAINING & EDUCATION         | 937       | 250        | 350       | 357       | 364       | 372       | 379       |
| 12400010                                    | 52520 EQUIPMENT REPAIR             | -         | 500        | 400       | 408       | 416       | 425       | 434       |
| 12400010                                    | 54260 BAD CHECKS                   | 150       | -          | 50        | 51        | 52        | 53        | 54        |
| 12400010                                    | 55190 OTHER EQUIP.                 | -         | -          | 155       | 158       | 161       | 165       | 168       |
| 12400010                                    | 56390 MOTOR VEHICLE DELIN. TAX FEE | -         | -          | 150       | 153       | 156       | 159       | 163       |
| 12400010                                    | TAX COLLECTOR                      | 406,678   | 413,503    | 437,704   | 442,551   | 451,340   | 452,464   | 453,646   |
| <b>13000010 EMERGENCY REPORTING SYSTEM</b>  |                                    |           |            |           |           |           |           |           |
| 13000010                                    | 51000 REGULAR WAGES                | 1,221,916 | 1,251,838  | 1,273,992 | 1,285,810 | 1,304,371 | 1,304,371 | 1,304,371 |
| 13000010                                    | 51700 LONGEVITY PMT.               | 5,830     | 6,950      | 5,800     | 5,858     | 5,975     | 5,975     | 5,975     |
| 13000010                                    | 52150 TELEPHONE EXP.               | 23,400    | 23,400     | 23,400    | 23,874    | 24,357    | 24,851    | 25,370    |
| 13000010                                    | 52510 MAINTENANCE SERVICES         | 66,156    | 134,206    | 261,267   | 266,558   | 271,950   | 277,467   | 283,265   |
| 13000010                                    | 53110 OFFICE SUPPLIES              | 1,768     | 3,795      | 4,000     | 4,081     | 4,164     | 4,248     | 4,337     |
| 13000010                                    | 54110 HEALTH INSURANCE PREM.       | 286,849   | 278,568    | 272,304   | 291,366   | 311,760   | 333,584   | 356,935   |
| 13000010                                    | 54130 FICA - E.R.S. SHARE          | 91,523    | 97,198     | 96,900    | 80,083    | 81,241    | 81,241    | 81,241    |
| 13000010                                    | 54140 PENSION - CITY SHARE         | 76,806    | 84,913     | 81,278    | 82,021    | 83,207    | 83,207    | 83,207    |
| 13000010                                    | 55180 SOFTWARE                     | 5,146     | 5,000      | 7,000     | 7,142     | 7,286     | 7,434     | 7,589     |
| 13000010                                    | 55190 OTHER EQUIPMENT              | 5,215     | 28,396     | 17,300    | 17,650    | 18,007    | 18,373    | 18,757    |
| 13000010                                    | EMERGENCY REPORTING SYSTEM         | 1,784,609 | 1,914,264  | 2,043,241 | 2,064,443 | 2,112,319 | 2,140,751 | 2,171,047 |
|   |                                    | 7.45%     | 7.72%      | 7.57%     | 6.20%     | 6.20%     | 6.20%     | 6.20%     |
| <b>13100010 POLICE DEPT. ADMIN.</b>         |                                    |           |            |           |           |           |           |           |
| 13100010                                    | 51000 REGULAR WAGES                | 170,327   | 250,903    | 252,991   | 252,991   | 255,521   | 255,521   | 255,521   |
| 13100010                                    | 51530 VACATION BUY BACK            | 26,873    | 27,000     | 26,700    | 26,967    | 27,506    | 27,506    | 27,506    |
| 13100010                                    | 51700 LONGEVITY PMT.               | 30,951    | 30,000     | 29,600    | 29,896    | 30,494    | 30,494    | 30,494    |
| 13100010                                    | 51800 TERMINAL PAY                 | 90,189    | -          | -         | -         | -         | -         | -         |
| 13100010                                    | 51801 GAS HEAT                     | 93,213    | -          | -         | -         | -         | -         | -         |
| 13100010                                    | 52110 ELECTRICITY/TRAFFIC LGTS.    | 45,081    | 40,000     | 40,000    | 40,810    | 41,636    | 42,480    | 43,368    |
| 13100010                                    | 52150 TELEPHONE                    | 162,121   | 164,014    | 160,000   | 163,240   | 166,543   | 169,921   | 173,472   |
| 13100010                                    | 52220 OUTSIDE PRINTING SERV.       | 1,973     | 1,600      | 2,200     | 2,245     | 2,290     | 2,336     | 2,385     |
| 13100010                                    | 52255 RECRUITMENT                  | 6,644     | 8,000      | 8,000     | 8,162     | 8,327     | 8,496     | 8,674     |
| 13100010                                    | 52260 OTHER PRINTG. SERV.          | 114       | 200        | 300       | 306       | 312       | 319       | 325       |
| 13100010                                    | 52310 CONVENTIONS & DUES           | 2,295     | 2,400      | 1,900     | 1,938     | 1,978     | 2,018     | 2,060     |
| 13100010                                    | 52450 MEDICAL SERVICES             | 18,901    | 15,000     | 15,400    | 15,712    | 16,030    | 16,355    | 16,697    |
| 13100010                                    | 52570 OTHER REPAIRS                | 624       | 62,500     | -         | -         | -         | -         | -         |
| 13100010                                    | 52630 VEHICLE RENTAL               | 13,392    | 10,041     | 10,300    | 10,509    | 10,721    | 10,939    | 11,167    |
| 13100010                                    | 52640 OFFICE EQUIP RENTAL          | 44,882    | 41,991     | 40,000    | 40,810    | 41,636    | 42,480    | 43,368    |
| 13100010                                    | 52650 OTHER RENT                   | 14,662    | 14,000     | 14,000    | 14,284    | 14,572    | 14,868    | 15,179    |
| 13100010                                    | 52660 SOFTWARE LICENSES            | -         | -          | 10,140    | 10,345    | 10,555    | 10,769    | 10,994    |
| 13100010                                    | 52730 BOARD PRISONER               | 466       | 3,000      | 2,600     | 2,653     | 2,706     | 2,761     | 2,819     |
| 13100010                                    | 52770 OTHER CONTRACTUAL SERV.      | 144,245   | 128,909    | 100,000   | 102,025   | 104,089   | 106,201   | 108,420   |
| 13100010                                    | 52780 UNIFORM ALLOW.ADMIN.         | 4,526     | 3,000      | 3,000     | 3,061     | 3,123     | 3,186     | 3,253     |
| 13100010                                    | 52820 PSYCH TESTING                | 8,180     | 5,500      | 5,900     | 6,019     | 6,141     | 6,266     | 6,397     |
| 13100010                                    | 52830 OTHER EXAMINATIONS           | 8,594     | 3,500      | 7,000     | 7,142     | 7,286     | 7,434     | 7,589     |
| 13100010                                    | 53130 OTHER SUPPLIES/CRIME PREV.   | 7,546     | 13,000     | 13,000    | 13,263    | 13,532    | 13,806    | 14,095    |
| 13100010                                    | 53210 AUTO FUEL & FLUIDS           | 157,972   | 121,600    | 125,000   | 127,532   | 130,111   | 132,751   | 135,525   |
| 13100010                                    | 54320 PYMNTS-OUTSIDE AGENCIES      | 23,050    | 12,000     | 12,000    | 12,243    | 12,491    | 12,744    | 13,010    |
| 13100010                                    | 54330 OTHER PAYMENTS               | 55        | 200,000    | -         | -         | -         | -         | -         |
| 13100010                                    | 55650 SWAT EQUIPMENT               | 3,760     | 2,000      | 5,000     | 5,101     | 5,204     | 5,310     | 5,421     |
| 13100010                                    | 56180 EDUCATIONAL REIMB.           | 24,513    | 10,000     | 23,300    | 23,772    | 24,253    | 24,745    | 25,262    |
| 13100010                                    | POLICE DEPT. ADMIN.                | 1,105,148 | 1,170,159  | 908,331   | 921,026   | 937,056   | 949,705   | 962,999   |

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

| DEPT            | DESCRIPTION                           | FY2019<br>ACTUAL | FY2020<br>PROJECTION | FY2021<br>PROPOSED | FY2022<br>FORECAST | FY2023<br>FORECAST | FY2024<br>FORECAST | FY2025<br>FORECAST |
|-----------------|---------------------------------------|------------------|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>13100030</b> | <b>POLICE DEPT. OPERATIONS</b>        |                  |                      |                    |                    |                    |                    |                    |
| 13100030        | 51000 REGULAR WAGES                   | 7,716,063        | 8,055,350            | 8,483,827          | 8,615,944          | 8,831,343          | 8,831,343          | 8,831,343          |
| 13100030        | 51000 NEW HIRES                       | -                | -                    | -                  | 75,200             | 151,904            | 240,969            | 240,969            |
| 13100030        | 51270 EXTRA EARNINGS                  | 363              | 2,000                | 4,200              | 4,242              | 4,327              | 4,327              | 4,327              |
| 13100030        | 51500 OVERTIME                        | 253,925          | 293,631              | 230,880            | 291,486            | 297,316            | 297,316            | 297,316            |
| 13100030        | 51520 P.D. MANPOWER O/T               | 1,219,831        | 1,264,476            | 1,100,000          | 1,111,000          | 1,133,220          | 1,133,220          | 1,133,220          |
| 13100030        | 51530 VACATION BUY BACK               | 358,664          | 368,465              | 406,100            | 410,161            | 418,364            | 418,364            | 418,364            |
| 13100030        | 51540 INTERCITY SPECIAL DUTY          | 179,376          | 171,716              | 190,000            | 191,900            | 195,738            | 195,738            | 195,738            |
| 13100030        | 51610 SHIFT DIFFERENTIAL UNIFORM P.D. | 106,769          | 105,142              | 111,400            | 112,514            | 114,764            | 114,764            | 114,764            |
| 13100030        | 51700 LONGEVITY                       | 626,541          | 520,000              | 520,000            | 525,200            | 535,704            | 535,704            | 535,704            |
| 13100030        | 51800 SEPARATION PAY                  | 227,958          | 250,000              | 250,000            | 252,500            | 257,550            | 257,550            | 257,550            |
| 13100030        | 51801 WORKER'S COMP.                  | 160,774          | 240,200              | 250,000            | 252,500            | 257,550            | 257,550            | 257,550            |
| 13100030        | 52360 BUSINESS EXPENSE                | 13,145           | 6,950                | 7,100              | 7,244              | 7,390              | 7,540              | 7,698              |
| 13100030        | 52780 UNIFORM ALLOW. - FULL TIME      | 167,170          | 212,140              | 168,000            | 171,402            | 174,870            | 178,417            | 182,145            |
| 13100030        | 53520 BALLISTIC VEST REPLACE.         | 3,855            | 25,000               | 25,000             | 25,506             | 26,022             | 26,550             | 27,105             |
| 13100030        | POLICE DEPT. OPERATIONS               | 11,034,435       | 11,515,070           | 11,746,507         | 12,046,799         | 12,406,062         | 12,499,352         | 12,503,793         |
| <b>13100031</b> | <b>POLICE DEPT. SUPPORT</b>           |                  |                      |                    |                    |                    |                    |                    |
| 13100031        | 51000 REGULAR WAGES                   | 480,236          | 486,172              | 506,585            | 511,650            | 521,882            | 521,882            | 521,882            |
| 13100031        | 51300 P/T WAGES CROSS. GRDS.          | 226,925          | 232,046              | 228,800            | 231,088            | 235,710            | 235,710            | 235,710            |
| 13100031        | 51510 P.D. TRAINING O/T               | 85,626           | 81,285               | 53,000             | 53,530             | 54,601             | 54,601             | 54,601             |
| 13100031        | 51801 WORKERS COMP.                   | 3,178            | -                    | -                  | -                  | -                  | -                  | -                  |
| 13100031        | 52330 TRAINING & EDUCATION            | 39,933           | 65,121               | 25,000             | 25,506             | 26,022             | 26,550             | 27,105             |
| 13100031        | 52350 TRAVEL EXPENSE                  | 5,965            | 2,509                | 6,000              | 6,122              | 6,245              | 6,372              | 6,505              |
| 13100031        | 52480 OTHER PROF. SERVICES            | 10,193           | 18,101               | 9,400              | 9,590              | 9,784              | 9,983              | 10,191             |
| 13100031        | 52570 OTHER REPAIRS & MAINT.          | 22,886           | 32,728               | 20,000             | 20,405             | 20,818             | 21,240             | 21,684             |
| 13100031        | 52790 UNIFORM ALLOW. - PART TIME      | -                | 3,000                | 3,000              | 3,061              | 3,123              | 3,186              | 3,253              |
| 13100031        | 53260 TRAFFIC SUPPLIES                | 13,016           | 11,000               | 11,000             | 11,223             | 11,450             | 11,682             | 11,926             |
| 13100031        | 53450 LAB. SUPPLIES                   | 4,223            | 4,500                | 4,500              | 4,591              | 4,684              | 4,779              | 4,879              |
| 13100031        | 53510 FIREARM SUPPLIES                | 9,210            | 20,000               | 20,000             | 20,405             | 20,818             | 21,240             | 21,684             |
| 13100031        | POLICE DEPT. SUPPORT                  | 901,392          | 956,462              | 887,285            | 897,171            | 915,136            | 917,225            | 919,420            |
| <b>13202010</b> | <b>ANIMAL CONTROL</b>                 |                  |                      |                    |                    |                    |                    |                    |
| 13202010        | 51000 REGULAR WAGES                   | 175,282          | 152,872              | 181,624            | 183,440            | 188,028            | 188,028            | 188,028            |
| 13202010        | 51300 PART TIME WAGES                 | 20,878           | 22,000               | 22,000             | 22,220             | 22,664             | 22,664             | 22,664             |
| 13202010        | 51500 OVERTIME                        | 14,382           | 16,395               | 11,600             | 14,500             | 14,790             | 14,790             | 14,790             |
| 13202010        | 51530 VAC. BUY BACK                   | 5,065            | 3,500                | 3,200              | 3,232              | 3,297              | 3,297              | 3,297              |
| 13202010        | 51700 LONGEVITY                       | 4,717            | 8,000                | 8,000              | 8,080              | 8,242              | 8,242              | 8,242              |
| 13202010        | 52100 GAS HEATING                     | 8,464            | -                    | -                  | -                  | -                  | -                  | -                  |
| 13202010        | 52110 ELECTRICITY                     | 1,533            | 14,000               | 14,000             | 14,284             | 14,572             | 14,868             | 15,179             |
| 13202010        | 52250 ADVERTISING                     | 714              | 1,500                | 1,500              | 1,530              | 1,561              | 1,593              | 1,626              |
| 13202010        | 52310 CONVENTIONS & DUES              | -                | 560                  | 560                | 571                | 583                | 595                | 607                |
| 13202010        | 52455 VETERINARY SERVICES             | 21,130           | 21,000               | 22,000             | 22,446             | 22,900             | 23,364             | 23,852             |
| 13202010        | 52780 UNIFORMS- F/T & PT              | 5,967            | 10,182               | 10,182             | 10,388             | 10,598             | 10,813             | 11,039             |
| 13202010        | 53485 DOG FOOD                        | 504              | 2,000                | 2,000              | 2,041              | 2,082              | 2,124              | 2,168              |
| 13202010        | 55370 OTHER EQUIPMENT                 | 3,814            | 5,000                | 5,000              | 5,101              | 5,204              | 5,310              | 5,421              |
| 13202010        | ANIMAL CONTROL                        | 262,449          | 257,010              | 281,666            | 287,833            | 294,522            | 295,688            | 296,914            |
| <b>13300010</b> | <b>EMERGENCY MANAGEMENT</b>           |                  |                      |                    |                    |                    |                    |                    |
| 13300010        | 51300 PART TIME WAGES                 | 9,000            | 14,974               | 11,948             | 12,067             | 12,309             | 12,309             | 12,309             |
| 13300010        | 52150 TELEPHONE EXP.                  | -                | 750                  | 750                | 765                | 781                | 797                | 813                |
| 13300010        | 53130 OTHER SUPPLIES                  | -                | 1,000                | 1,000              | 1,020              | 1,041              | 1,062              | 1,084              |
| 13300010        | 54090 OTHER CHARGES                   | -                | 500                  | 500                | 510                | 520                | 531                | 542                |
| 13300010        | EMERGENCY MANAGEMENT                  | 9,000            | 17,224               | 14,198             | 14,363             | 14,651             | 14,698             | 14,748             |
| <b>14000010</b> | <b>PUBLIC WORKS ADMINISTRATION</b>    |                  |                      |                    |                    |                    |                    |                    |
| 14000010        | 51000 REGULAR WAGES                   | 268,129          | 265,029              | 275,710            | 277,517            | 282,118            | 282,118            | 282,118            |
| 14000010        | 51500 OVERTIME                        | -                | 7,132                | 4,000              | 4,040              | 4,121              | 4,121              | 4,121              |
| 14000010        | 51300 P/T WAGES                       | 10,999           | 9,999                | 10,999             | 11,109             | 11,331             | 11,331             | 11,331             |
| 14000010        | 52680 TOWN ROAD AID                   | 178,579          | 300,000              | 249,000            | 254,043            | 259,182            | 264,440            | 269,965            |
| 14000010        | 53460 CLOTHING & UNIFORMS             | 9,050            | 10,500               | 10,500             | 10,713             | 10,929             | 11,151             | 11,384             |
| 14000010        | PUBLIC WORKS ADMINISTRATION           | 466,757          | 592,660              | 550,209            | 557,421            | 567,681            | 573,161            | 578,919            |
| <b>14100010</b> | <b>ENGINEERING</b>                    |                  |                      |                    |                    |                    |                    |                    |
| 14100010        | 51000 REGULAR WAGES                   | 115,956          | 113,294              | 186,761            | 188,628            | 192,400            | 192,400            | 192,400            |
| 14100010        | 52310 CONVENTIONS & DUES              | 1,709            | 1,500                | 1,500              | 1,530              | 1,561              | 1,593              | 1,626              |
| 14100010        | 52335 PROF. LICENSE FEE               | 438              | 1,050                | 1,050              | 1,071              | 1,093              | 1,115              | 1,138              |
| 14100010        | 56110 MS4 MANDATES                    | -                | 200,000              | 250,000            | 250,000            | 250,000            | 250,000            | 250,000            |
| 14100010        | ENGINEERING                           | 118,103          | 315,844              | 439,311            | 441,230            | 445,054            | 445,108            | 445,165            |
| <b>14404072</b> | <b>VEHICLE MAINTENANCE</b>            |                  |                      |                    |                    |                    |                    |                    |
| 14404072        | 51000 REGULAR WAGES                   | 424,992          | 421,857              | 426,421            | 430,685            | 439,299            | 439,299            | 439,299            |
| 14404072        | 51500 OVERTIME                        | 35,272           | 46,808               | 41,360             | 41,774             | 42,609             | 42,609             | 42,609             |
| 14404072        | 52100 GAS HEATING                     | 60,776           | 43,485               | 25,000             | 25,506             | 26,022             | 26,550             | 27,105             |
| 14404072        | 52110 ELECTRICITY                     | -                | 5,778                | 25,000             | 25,506             | 26,022             | 26,550             | 27,105             |
| 14404072        | 52130 WATER                           | -                | 737                  | 3,200              | 3,265              | 3,331              | 3,398              | 3,469              |
| 14404072        | 52310 CONFERENCES/SHOWS               | 195              | 800                  | 300                | 306                | 312                | 319                | 325                |
| 14404072        | 52320 TRAINING/DUES/SUBSC             | 3,577            | 3,000                | 2,700              | 2,755              | 2,810              | 2,867              | 2,927              |
| 14404072        | 52540 MOTOR VEHICLE MAINT.            | 60,719           | 59,900               | 64,700             | 66,010             | 67,346             | 68,712             | 70,148             |
| 14404072        | 52545 SPL. EQUIP. REPAIR              | 17,510           | 58,625               | 24,500             | 24,996             | 25,502             | 26,019             | 26,563             |

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

|   |             | FY2019    | FY2020     | FY2021    | FY2022    | FY2023    | FY2024    | FY2025    |
|---|-------------|-----------|------------|-----------|-----------|-----------|-----------|-----------|
| DEPT  | DESCRIPTION | ACTUAL    | PROJECTION | PROPOSED  | FORECAST  | FORECAST  | FORECAST  | FORECAST  |
| 14404072                                    | 52550       | 3,000     | 7,980      | 6,500     | 6,632     | 6,766     | 6,903     | 7,047     |
| 14404072                                    | 52575       | -         | 3,000      | 1,000     | 1,020     | 1,041     | 1,062     | 1,084     |
| 14404072                                    | 52585       | 7,751     | 14,500     | 8,600     | 8,774     | 8,952     | 9,133     | 9,324     |
| 14404072                                    | 52630       | -         | 5,050      | 1,700     | 1,734     | 1,770     | 1,805     | 1,843     |
| 14404072                                    | 52650       | 1,304     | 5,050      | 2,000     | 2,041     | 2,082     | 2,124     | 2,168     |
| 14404072                                    | 52740       | 2,292     | 2,900      | 2,300     | 2,347     | 2,394     | 2,443     | 2,494     |
| 14404072                                    | 52940       | 560       | 1,900      | 600       | 612       | 625       | 637       | 651       |
| 14404072                                    | 53210       | 163,426   | 325,000    | 280,000   | 285,671   | 291,449   | 297,362   | 303,575   |
| 14404072                                    | 53220       | 196,409   | 200,000    | 187,400   | 191,195   | 195,063   | 199,020   | 203,179   |
| 14404072                                    | 53240       | 48,021    | 45,894     | 43,300    | 44,177    | 45,071    | 45,985    | 46,946    |
| 14404072                                    | 53250       | 5,948     | 9,000      | 7,700     | 7,856     | 8,015     | 8,177     | 8,348     |
| 14404072                                    | 53430       | 271       | 1,000      | 200       | 204       | 208       | 212       | 217       |
| 14404072                                    | 53445       | 484       | 2,500      | 1,200     | 1,224     | 1,249     | 1,274     | 1,301     |
| 14404072                                    | 53530       | 16,239    | 30,000     | 19,600    | 19,997    | 20,401    | 20,815    | 21,250    |
| 14404072                                    | 53560       | 6,852     | 9,990      | 7,000     | 7,142     | 7,286     | 7,434     | 7,589     |
| 14404072                                    | 55190       | -         | 250        | -         | -         | -         | -         | -         |
| 14404072                                    |             | 1,055,598 | 1,305,004  | 1,182,281 | 1,201,429 | 1,225,624 | 1,240,711 | 1,256,567 |
| <b>14505071 COMPOST SITE</b>                |             |           |            |           |           |           |           |           |
| 14505071                                    | 52740       | 819       | -          | 2,000     | 2,041     | 2,082     | 2,124     | 2,168     |
| 14505071                                    | 52930       | 800       | -          | 8,000     | 8,162     | 8,327     | 8,496     | 8,674     |
| 14505071                                    | 52940       | 31,397    | 46,000     | 32,000    | 32,648    | 33,309    | 33,984    | 34,694    |
| 14505071                                    |             | 33,016    | 46,000     | 42,000    | 42,851    | 43,717    | 44,604    | 45,536    |
| <b>14509971 SOLID WASTE</b>                 |             |           |            |           |           |           |           |           |
| 14509971                                    | 52900       | 251,914   | 243,912    | 230,046   | 234,705   | 239,453   | 244,310   | 249,415   |
| 14509971                                    | 52910       | 1,333,042 | 1,320,275  | 1,386,308 | 1,414,384 | 1,442,995 | 1,472,268 | 1,503,032 |
| 14509971                                    | 52915       | 104,733   | 129,135    | 101,505   | 103,561   | 105,656   | 107,799   | 110,052   |
| 14509971                                    | 52920       | 1,074,586 | 979,090    | 1,075,000 | 1,096,771 | 1,118,957 | 1,141,657 | 1,165,513 |
| 14509971                                    | 52941       | 1,490     | 5,500      | 2,500     | 2,551     | 2,602     | 2,655     | 2,710     |
| 14509971                                    | 52950       | 382,244   | 462,000    | 479,325   | 489,032   | 498,925   | 509,046   | 519,683   |
| 14509971                                    | 52955       | 14,336    | 30,000     | 20,000    | 20,405    | 20,818    | 21,240    | 21,684    |
| 14509971                                    |             | 3,162,344 | 3,169,911  | 3,294,684 | 3,361,409 | 3,429,406 | 3,498,975 | 3,572,090 |
| <b>14606074 GROUNDS MAINTENANCE</b>         |             |           |            |           |           |           |           |           |
| 14606074                                    | 52510       | 1,293     | 3,500      | 1,200     | 1,224     | 1,249     | 1,274     | 1,301     |
| 14606074                                    | 52580       | 635       | 1,050      | 1,000     | 1,020     | 1,041     | 1,062     | 1,084     |
| 14606074                                    | 53265       | 4,898     | 7,500      | 4,500     | 4,591     | 4,684     | 4,779     | 4,879     |
| 14606074                                    | 53490       | 2,974     | 6,055      | 5,000     | 5,101     | 5,204     | 5,310     | 5,421     |
| 14606074                                    | 53555       | 9,225     | 9,975      | 9,500     | 9,692     | 9,888     | 10,089    | 10,300    |
| 14606074                                    |             | 19,024    | 28,080     | 21,200    | 21,629    | 22,067    | 22,515    | 22,985    |
| <b>14606075 BUILDING MAINTENANCE</b>        |             |           |            |           |           |           |           |           |
| 14606075                                    | 51000       | 408,980   | 412,152    | 440,606   | 445,014   | 453,916   | 453,916   | 453,916   |
| 14606075                                    | 51500       | 43,302    | 48,789     | 44,570    | 45,016    | 45,916    | 45,916    | 45,916    |
| 14606075                                    | 52100       | 569,709   | 110,560    | 100,000   | 102,025   | 104,089   | 106,201   | 108,420   |
| 14606075                                    | 52110       | -         | 403,430    | 420,000   | 428,506   | 437,174   | 446,043   | 455,363   |
| 14606075                                    | 52130       | -         | 22,790     | 20,000    | 20,405    | 20,818    | 21,240    | 21,684    |
| 14606075                                    | 52500       | 70,587    | 51,058     | 70,000    | 71,418    | 72,862    | 74,340    | 75,894    |
| 14606075                                    | 52510       | 58,216    | 56,800     | 56,800    | 57,950    | 59,123    | 60,322    | 61,582    |
| 14606075                                    | 52530       | 48,088    | 104,403    | 42,000    | 42,851    | 43,717    | 44,604    | 45,536    |
| 14606075                                    | 52740       | 8,992     | 15,200     | 10,712    | 10,929    | 11,150    | 11,376    | 11,614    |
| 14606075                                    | 53430       | 15,960    | 20,000     | 24,733    | 25,234    | 25,744    | 26,267    | 26,815    |
| 14606075                                    | 53445       | 852       | 895        | 905       | 923       | 942       | 961       | 981       |
| 14606075                                    | 53490       | 412       | 450        | 420       | 429       | 437       | 446       | 455       |
| 14606075                                    | 53495       | -         | 1,200      | 1,291     | 1,317     | 1,344     | 1,371     | 1,400     |
| 14606075                                    |             | 1,225,098 | 1,247,727  | 1,232,037 | 1,252,016 | 1,277,233 | 1,293,003 | 1,309,577 |
| <b>14704010 HIGHWAYS &amp; PARKS ADMIN</b>  |             |           |            |           |           |           |           |           |
| 14704010                                    | 51000       | 2,265,776 | 2,330,138  | 2,467,123 | 2,491,795 | 2,541,641 | 2,541,641 | 2,541,641 |
| 14704010                                    | 51400       | 29,274    | 115,000    | 115,000   | 116,150   | 118,473   | 118,473   | 118,473   |
| 14704010                                    | 51500       | 226,373   | 276,735    | 180,000   | 225,000   | 229,500   | 229,500   | 229,500   |
| 14704010                                    | 51550       | 65        | 60,010     | 75,000    | 75,750    | 77,265    | 77,265    | 77,265    |
| 14704010                                    | 51600       | -         | 2,000      | -         | -         | -         | -         | -         |
| 14704010                                    | 52160       | 934,594   | 550,000    | 750,000   | 765,189   | 780,668   | 796,505   | 813,148   |
| 14704010                                    | 52550       | 11,152    | 15,827     | 11,241    | 11,469    | 11,701    | 11,938    | 12,187    |
| 14704010                                    | 52610       | 596       | 600        | 546       | 557       | 568       | 580       | 592       |
| 14704010                                    | 53380       | 60,908    | 70,865     | 53,593    | 54,678    | 55,784    | 56,916    | 58,105    |
| 14704010                                    |             | 3,528,737 | 3,421,175  | 3,652,503 | 3,740,588 | 3,815,600 | 3,832,818 | 3,850,912 |
| <b>14706010 HIGHWAYS &amp; PARKS ADMIN.</b> |             |           |            |           |           |           |           |           |
| 14706010                                    | 52210       | 60        | 650        | 234       | 239       | 244       | 249       | 254       |
| 14706010                                    | 53445       | 3,385     | 8,095      | 3,624     | 3,697     | 3,772     | 3,849     | 3,929     |
| 14706010                                    |             | 3,445     | 8,745      | 3,858     | 3,936     | 4,016     | 4,097     | 4,183     |
| <b>14706076 PARKS MAINTENANCE</b>           |             |           |            |           |           |           |           |           |
| 14706076                                    | 52100       | 101,547   | -          | -         | -         | -         | -         | -         |
| 14706076                                    | 52110       | -         | 101,500    | 100,136   | 102,164   | 104,231   | 106,345   | 108,567   |
| 14706076                                    | 52130       | 25,099    | 13,500     | 25,000    | 25,506    | 26,022    | 26,550    | 27,105    |
| 14706076                                    | 52530       | 7,205     | 6,500      | 5,926     | 6,046     | 6,168     | 6,293     | 6,425     |

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

|                 |       |                                 | FY2019  | FY2020     | FY2021   | FY2022   | FY2023   | FY2024   | FY2025   |
|-----------------|-------|---------------------------------|---------|------------|----------|----------|----------|----------|----------|
| DEPT            |       | DESCRIPTION                     | ACTUAL  | PROJECTION | PROPOSED | FORECAST | FORECAST | FORECAST | FORECAST |
| 14706076        | 52550 | GROUNDS MAINT.PRKS.& FIELDS     | 66,021  | 65,000     | 60,000   | 61,215   | 62,453   | 63,720   | 65,052   |
| 14706076        | 52740 | SECURITY SYSTEM                 | 2,337   | 4,410      | 2,713    | 2,768    | 2,824    | 2,881    | 2,941    |
| 14706076        |       | PARKS MAINTENANCE               | 202,209 | 190,910    | 193,775  | 197,699  | 201,699  | 205,790  | 210,090  |
| <b>14706077</b> |       | <b>OUTSIDE CONTRACTORS</b>      |         |            |          |          |          |          |          |
| 14706077        | 52570 | OTHER REPAIRS / MAINT.          | 27,447  | 15,000     | 25,000   | 25,506   | 26,022   | 26,550   | 27,105   |
| 14706077        | 53380 | MISC.CONSTR SUPPLIES            | 25,512  | 17,014     | 15,000   | 15,304   | 15,613   | 15,930   | 16,263   |
| 14706077        | 54095 | STORM/ EMER. LOSSES             | 14,875  | 15,000     | 15,000   | 15,304   | 15,613   | 15,930   | 16,263   |
| 14706077        |       | OUTSIDE CONTRACTORS             | 67,834  | 47,014     | 55,000   | 56,114   | 57,249   | 58,410   | 59,631   |
| <b>14706078</b> |       | <b>TREE DEPT.</b>               |         |            |          |          |          |          |          |
| 14706078        | 52555 | TREE MAINTENANCE                | 185,703 | 184,000    | 184,000  | 187,726  | 191,524  | 195,409  | 199,492  |
| 14706078        | 53490 | OPER.SUPPLIES                   | 999     | 1,000      | 1,000    | 1,020    | 1,041    | 1,062    | 1,084    |
| 14706078        | 53570 | TREES & SHRUBS                  | 4,620   | 2,500      | 2,500    | 2,551    | 2,602    | 2,655    | 2,710    |
| 14706078        |       | TREE DEPT.                      | 191,322 | 187,500    | 187,500  | 191,297  | 195,167  | 199,126  | 203,287  |
| <b>15000010</b> |       | <b>HUMAN RESOURCES</b>          |         |            |          |          |          |          |          |
| 15000010        | 51000 | REGULAR WAGES                   | 233,049 | 233,929    | 237,236  | 239,608  | 244,400  | 244,400  | 244,400  |
| 15000010        | 51000 | NEW HIRES                       | -       | -          | -        | -        | 47,646   | 48,599   | 48,599   |
| 15000010        | 51400 | SUMMER TEMPORARY PAYROLL        | 10,609  | 13,000     | 13,000   | 13,130   | 13,393   | 13,393   | 13,393   |
| 15000010        | 51500 | OVERTIME                        | 1,218   | 4,000      | 2,400    | 2,424    | 2,472    | 2,472    | 2,472    |
| 15000010        | 52220 | OUTSIDE PRINTING                | 215     | 500        | 500      | 510      | 520      | 531      | 542      |
| 15000010        | 52810 | VETS MEM. DAY SERVS.            | 1,850   | 6,000      | 4,000    | 4,081    | 4,164    | 4,248    | 4,337    |
| 15000010        | 52840 | BAND CONCERTS                   | 3,900   | 5,000      | 5,000    | 5,101    | 5,204    | 5,310    | 5,421    |
| 15000010        | 52850 | HOLIDAY FESTIVITES              | 1,157   | 4,000      | 3,000    | 3,061    | 3,123    | 3,186    | 3,253    |
| 15000010        | New   | BEACH STICKERS                  | -       | -          | 4,000    | 4,081    | 4,164    | 4,248    | 4,337    |
| 15000010        | New   | ARTIFACT STOR. MILIT. MUSEUM    | -       | -          | 26,000   | 26,000   | 26,000   | 26,000   | 26,000   |
| 15000010        | 53570 | BEAUTIFCAT. PROG.               | 965     | 1,500      | 5,500    | 5,611    | 5,725    | 5,841    | 5,963    |
| 15000010        | 54470 | CLIENT ASSISTANCE               | 1,470   | 8,000      | 8,000    | 8,162    | 8,327    | 8,496    | 8,674    |
| 15000010        |       | HUMAN RESOURCES                 | 254,433 | 275,929    | 308,636  | 311,770  | 365,138  | 366,724  | 367,390  |
| <b>15100010</b> |       | <b>ELDERLY SERVICES</b>         |         |            |          |          |          |          |          |
| 15100010        | 51000 | REGULAR WAGES                   | 161,354 | 161,316    | 165,802  | 167,461  | 170,810  | 170,810  | 170,810  |
| 15100010        | 52310 | CONVENTIONS & DUES              | 250     | 490        | 490      | 500      | 510      | 520      | 531      |
| 15100010        | 52410 | INSTRUCTORS                     | 5,048   | 5,480      | 5,480    | 5,591    | 5,704    | 5,820    | 5,941    |
| 15100010        | 52540 | MOTOR VEHICLE MAINT.            | -       | 1,000      | -        | -        | -        | -        | -        |
| 15100010        | 52630 | RENTAL OF VEHICLES              | -       | 196        | 196      | 200      | 204      | 208      | 213      |
| 15100010        | 52700 | TRANSPORTATION CONTRACT         | 339,233 | 310,386    | 280,107  | 285,780  | 291,561  | 297,475  | 303,691  |
| 15100010        | 52710 | ELDERLY NUTRITION               | 1,581   | 4,655      | 4,655    | 4,749    | 4,845    | 4,944    | 5,047    |
| 15100010        | 53490 | OTHER OPER. SUPPLIES            | 682     | 3,763      | 1,763    | 1,799    | 1,835    | 1,872    | 1,911    |
| 15100010        |       | ELDERLY SERVICES                | 508,148 | 487,286    | 458,493  | 466,080  | 475,469  | 481,650  | 488,145  |
| <b>15202050</b> |       | <b>RECREATIONAL SERVICES</b>    |         |            |          |          |          |          |          |
| 15202050        | 51000 | REGULAR WAGES                   | 353,189 | 269,213    | 322,978  | 326,208  | 332,733  | 332,733  | 332,733  |
| 15202050        | 51080 | RECREATION AIDES                | 37,265  | 35,070     | 38,660   | 39,047   | 39,828   | 39,828   | 39,828   |
| 15202050        | 51130 | BEACH CONSTABLES                | 20,555  | 35,000     | 30,000   | 30,300   | 30,906   | 30,906   | 30,906   |
| 15202050        | 51160 | SPEC ACTIVITY INSTRUCTORS       | 7,495   | 10,000     | 15,540   | 15,695   | 16,009   | 16,009   | 16,009   |
| 15202050        | 51170 | SUPERV. & INSTRUCTORS           | 67,124  | 78,844     | 69,833   | 70,531   | 71,942   | 71,942   | 71,942   |
| 15202050        | 51180 | LIFE GUARDS                     | 58,493  | 65,000     | 65,000   | 65,650   | 66,963   | 66,963   | 66,963   |
| 15202050        | 51500 | OVERTIME                        | 3,844   | 12,800     | 7,200    | 7,272    | 7,417    | 7,417    | 7,417    |
| 15202050        | 52230 | BEACH STICKERS                  | -       | 4,000      | 2,000    | 2,041    | 2,082    | 2,124    | 2,168    |
| 15202050        | 52310 | CONVENTIONS & DUES              | 634     | -          | 990      | 1,010    | 1,030    | 1,051    | 1,073    |
| 15202050        | 52530 | BLDG MAINTENANCE                | 7,275   | 9,000      | 10,368   | 10,578   | 10,792   | 11,011   | 11,241   |
| 15202050        | 52750 | FEES & CHARGES                  | 2,915   | 4,000      | 4,000    | 4,081    | 4,164    | 4,248    | 4,337    |
| 15202050        | 53250 | TOOLS & MISC EQUIPMENT          | 2,421   | 2,500      | 2,500    | 2,551    | 2,602    | 2,655    | 2,710    |
| 15202050        | 53440 | MEDICAL SUPPL. FIRST AID KITS   | 1,885   | 3,000      | 4,000    | 4,081    | 4,164    | 4,248    | 4,337    |
| 15202050        | 53540 | RECREATION SUPPLIES             | 10,519  | 13,000     | 14,200   | 14,488   | 14,781   | 15,080   | 15,396   |
| 15202050        | 54320 | OUTSIDE AGEN. W.H. YOUTH ASSOC. | 16,197  | 11,200     | 11,200   | 11,427   | 11,658   | 11,894   | 12,143   |
| 15202050        | 55520 | RECREATION EQUIPMENT            | 4,789   | 4,800      | 4,800    | 4,897    | 4,996    | 5,098    | 5,204    |
| 15202050        |       | RECREATIONAL SERVICES           | 594,600 | 557,427    | 603,269  | 609,856  | 622,067  | 623,208  | 624,408  |
| <b>15202051</b> |       | <b>DAY CAMP PROGRAM</b>         |         |            |          |          |          |          |          |
| 15202051        | 51400 | TEMPORARY PAYROLL               | 118,100 | 119,879    | 125,610  | 126,866  | 129,403  | 129,403  | 129,403  |
| 15202051        | 52700 | TRANSPORTATION CONTRACT         | 14,345  | 14,660     | 14,660   | 14,957   | 15,259   | 15,569   | 15,894   |
| 15202051        | 52750 | FEES & CHARGES                  | 1,642   | 6,000      | 6,000    | 6,122    | 6,245    | 6,372    | 6,505    |
| 15202051        |       | DAY CAMP PROGRAM                | 134,086 | 140,539    | 146,270  | 147,945  | 150,908  | 151,344  | 151,803  |
| <b>15202552</b> |       | <b>BENNETT RINK PROGRAMS</b>    |         |            |          |          |          |          |          |
| 15202552        | 52620 | RENTAL OF BLDGS.                | 30,000  | 25,000     | 25,000   | 25,506   | 26,022   | 26,550   | 27,105   |
| 15202552        |       | BENNETT RINK PROGRAMS           | 30,000  | 25,000     | 25,000   | 25,506   | 26,022   | 26,550   | 27,105   |
| <b>15202553</b> |       | <b>AQUATIC PROGRAMS</b>         |         |            |          |          |          |          |          |
| 15202553        | 51040 | AQUA INSTRUCTORS                | 11,770  | 17,856     | 18,048   | 18,228   | 18,593   | 18,593   | 18,593   |
| 15202553        | 51070 | SWIMMING POOL STAFF             | 47,776  | 50,000     | 50,000   | 50,500   | 51,510   | 51,510   | 51,510   |
| 15202553        | 51140 | SWIM TEAM COACH                 | 25,267  | 25,945     | 25,000   | 25,250   | 25,755   | 25,755   | 25,755   |
| 15202553        | 51300 | P / T WAGES POOL CUSTODIANS     | 20,749  | 27,449     | 17,400   | 17,574   | 17,925   | 17,925   | 17,925   |
| 15202553        | 52770 | OTHER CONTRACTUAL SERV.         | -       | -          | 15,000   | 15,304   | 15,613   | 15,930   | 16,263   |
| 15202553        | 53540 | RECREATION SUPPLIES             | 1,860   | 1,860      | 1,800    | 1,836    | 1,874    | 1,912    | 1,952    |
| 15202553        | 53545 | SPECIAL ACTIVITY SUPPLIES       | 3,499   | 5,000      | 5,000    | 5,101    | 5,204    | 5,310    | 5,421    |
| 15202553        |       | AQUATIC PROGRAMS                | 110,921 | 128,110    | 132,248  | 133,794  | 136,475  | 136,935  | 137,419  |

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

| DEPT                                       | DESCRIPTION | FY2019<br>ACTUAL                  | FY2020<br>PROJECTION | FY2021<br>PROPOSED | FY2022<br>FORECAST | FY2023<br>FORECAST | FY2024<br>FORECAST | FY2025<br>FORECAST |
|--|-------------|-----------------------------------|----------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <b>15300010 HEALTH DEPARTMENT</b>          |             |                                   |                      |                    |                    |                    |                    |                    |
| 15300010                                   | 51000       | REGULAR WAGES                     | 295,495              | 313,827            | 343,595            | 347,031            | 353,971            | 353,971            |
| 15300010                                   | 51500       | OVERTIME                          | 601                  | 1,987              | 1,600              | 1,616              | 1,648              | 1,648              |
| 15300010                                   | 52310       | CONVENTIONS & DUES                | -                    | -                  | 300                | 306                | 312                | 319                |
| 15300010                                   | 52450       | MEDICAL SERVICES                  | 2,859                | 3,000              | 3,000              | 3,061              | 3,123              | 3,186              |
| 15300010                                   | 52535       | PEST CONTROL                      | 2,840                | 3,000              | 2,500              | 2,551              | 2,602              | 2,655              |
| 15300010                                   | 52780       | UNIFORMS-FULL TIME                | 315                  | 250                | 250                | 255                | 260                | 266                |
| 15300010                                   | 53440       | MEDICAL SUPPLIES                  | 930                  | 1,000              | 1,200              | 1,224              | 1,249              | 1,274              |
| 15300010                                   |             | HEALTH DEPARTMENT                 | 303,040              | 323,064            | 352,445            | 356,044            | 363,166            | 363,319            |
| <b>16001060 LIBRARY</b>                    |             |                                   |                      |                    |                    |                    |                    |                    |
| 16001060                                   | 51000       | LIBRARY EXPENSES                  | 1,546,000            | 1,496,000          | 1,221,000          | 1,496,000          | 1,496,000          | 1,496,000          |
| 16001060                                   |             | LIBRARY                           | 1,546,000            | 1,496,000          | 1,221,000          | 1,496,000          | 1,496,000          | 1,496,000          |
| <b>18009980 CITY INSURANCE PREMIUMS</b>    |             |                                   |                      |                    |                    |                    |                    |                    |
| 18009980                                   | 54030       | GEN'L LIABILITY                   | 526,966              | 524,337            | 485,977            | 495,819            | 505,849            | 516,111            |
| 18009980                                   |             | CITY INSURANCE PREMIUMS           | 526,966              | 524,337            | 485,977            | 495,819            | 505,849            | 516,111            |
| <b>18009981 CITY INSURANCE - RETENTION</b> |             |                                   |                      |                    |                    |                    |                    |                    |
| 18009981                                   | 54210       | AUTO DAMAGES                      | 22,848               | 89,785             | 50,000             | 51,013             | 52,045             | 53,100             |
| 18009981                                   | 54230       | GENERAL LIABILITY LOSSES          | 342,317              | 225,000            | 225,000            | 229,557            | 234,200            | 238,951            |
| 18009981                                   | 54250       | OTHER LOSSES                      | 14,240               | 40,000             | 40,000             | 40,810             | 41,636             | 42,480             |
| 18009981                                   |             | CITY INSURANCE - RETENTION        | 379,405              | 354,785            | 315,000            | 321,379            | 327,881            | 334,532            |
| <b>18109982 EMPLOYEE BENEFITS</b>          |             |                                   |                      |                    |                    |                    |                    |                    |
| 18109982                                   | 51530       | VACATION BUY BACK                 | 108,202              | 104,714            | 100,000            | 101,000            | 103,020            | 103,020            |
| 18109982                                   | 51700       | LONGEVITY                         | 69,330               | 90,000             | 90,000             | 90,900             | 92,718             | 92,718             |
| 18109982                                   | 51800       | SEPARATION PAY                    | -                    | -                  | 92,000             | 92,000             | 92,000             | 92,000             |
| 18109982                                   | 54110       | HEALTH INSURANCE PREM.            | 9,082,290            | -                  | (58,500)           | -                  | -                  | -                  |
| 18109982                                   | 54110       | HEALTH INSURANCE - CT PARTNERSHIP | -                    | 2,599,552          | 5,449,223          | 5,830,645          | 6,238,782          | 6,675,497          |
| 18109982                                   | 54110       | HEALTH INSURANCE - RETIREES       | -                    | 7,328,352          | 5,188,122          | 4,991,206          | 5,341,380          | 5,716,061          |
| 18109982                                   | 54110       | HEALTHCARE (NEW HIRES)            | -                    | -                  | -                  | 29,140             | 93,540             | 133,452            |
| 18109982                                   | 54120       | LIFE INSURANCE PREM.              | 149,744              | 136,767            | 132,659            | 135,346            | 138,084            | 140,885            |
| 18109982                                   | 54130       | FICA-CITY                         | 1,212,938            | 1,285,312          | 1,336,000          | 1,336,000          | 1,336,000          | 1,336,000          |
| 18109982                                   | 54130       | FICA (NEW HIRES)                  | -                    | -                  | -                  | 5,452              | 14,468             | 20,993             |
| 18109982                                   | 54140       | 401-K - CITY                      | 901,999              | 1,077,565          | 1,100,000          | 1,100,000          | 1,100,000          | 1,100,000          |
| 18109982                                   | 54141       | PENSION - POLICE                  | 1,994,500            | 2,203,317          | 2,412,000          | 2,430,000          | 2,452,000          | 2,543,000          |
| 18109982                                   | 54170       | LONG TERM DISABIL. PREM.          | 85,922               | 96,000             | 96,000             | 97,944             | 99,926             | 101,953            |
| 18109982                                   | 56180       | EDUCATION REIMBURSEMENT           | 115                  | 15,000             | 15,000             | 15,304             | 15,613             | 15,930             |
| 18109982                                   |             | EMPLOYEE BENEFITS                 | 13,605,040           | 14,936,579         | 15,952,504         | 16,254,937         | 17,117,531         | 18,071,508         |
| <b>18109983 STATE MANDATED BENEFITS</b>    |             |                                   |                      |                    |                    |                    |                    |                    |
| 18109983                                   | 54160       | CT. UNEMPLOYMENT COMP.            | 67,865               | 70,000             | 70,000             | 71,418             | 72,862             | 74,340             |
| 18109983                                   | 54180       | HEART & HYPER COMP.               | 221,699              | 408,181            | 408,181            | 416,448            | 424,872            | 433,491            |
| 18109983                                   | 54190       | WORKER'S COMP PREM.               | 1,344,142            | 1,500,000          | 1,500,000          | 1,530,378          | 1,561,336          | 1,593,009          |
| 18109983                                   |             | STATE MANDATED BENEFITS           | 1,633,706            | 1,978,181          | 1,978,181          | 2,018,244          | 2,059,070          | 2,100,840          |
| <b>18209984 DEBT SERVICE PAYMENTS</b>      |             |                                   |                      |                    |                    |                    |                    |                    |
| 18209984                                   | 54510       | CITY - G/P BONDS PRINCIPAL        | 11,236,056           | 12,019,826         | 11,584,056         | 12,021,256         | 5,239,756          | 6,476,256          |
| 18209984                                   | 54520       | CITY - G/P BONDS INTEREST         | 3,002,032            | 2,604,045          | 2,371,346          | 1,972,340          | 1,667,480          | 1,551,528          |
|  |             | DEBT SERVICE - CITY               | 14,238,088           | 14,623,871         | 13,955,402         | 13,993,596         | 6,907,236          | 8,027,784          |
| 18209984                                   | 54510       | BOE - G/P BONDS PRINCIPAL         | 2,754,944            | 2,464,944          | 2,781,944          | 3,878,744          | 4,078,344          | 4,230,844          |
| 18209984                                   | 54520       | BOE - G/P BONDS INTEREST          | 716,516              | 611,207            | 1,192,304          | 1,847,078          | 2,123,407          | 1,947,220          |
|  |             | DEBT SERVICE - BOE                | 3,471,460            | 3,076,151          | 3,974,248          | 5,725,823          | 6,201,751          | 6,178,064          |
| 18209984                                   | 54510       | WPCA - G/P BONDS PRINCIPAL        | 334,000              | 296,000            | 207,000            | 207,000            | 194,000            | 191,000            |
| 18209984                                   | 54520       | WPCA - G/P BONDS INTEREST         | 166,360              | 154,700            | 145,515            | 137,105            | 128,050            | 118,425            |
| 18209984                                   | 54640       | WPCA - CLEAN WATER FUND (P&I)     | 716,703              | 658,875            | 361,128            | 204,680            | 101,954            | -                  |
|  |             | DEBT SERVICE - WPCA               | 1,217,063            | 1,109,575          | 713,643            | 548,785            | 424,004            | 309,425            |
| 18209984                                   |             | DEBT SERVICE PAYMENTS             | 18,926,611           | 18,809,597         | 18,643,292         | 20,268,203         | 13,532,992         | 14,515,273         |
| <b>18309910 MED COM</b>                    |             |                                   |                      |                    |                    |                    |                    |                    |
| 18309910                                   | 54320       | PYMNTS-OUTSIDE AGEN.MED. COM.     | 42,179               | 42,179             | 42,179             | 43,033             | 43,904             | 44,794             |
| 18309910                                   |             | MED COM                           | 42,179               | 42,179             | 42,179             | 43,033             | 43,904             | 44,794             |

**CITY OF WEST HAVEN FY2019-FY2023 EXPENDITURE FORECAST BY DEPARTMENT DETAIL**

|            |       |                                     | FY2019             | FY2020             | FY2021             | FY2022             | FY2023             | FY2024             | FY2025             |
|------------|-------|-------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| DEPT       |       | DESCRIPTION                         | ACTUAL             | PROJECTION         | PROPOSED           | FORECAST           | FORECAST           | FORECAST           | FORECAST           |
| 19009990   |       | <b>CONTINGENCY / OTHER EXPENSES</b> |                    |                    |                    |                    |                    |                    |                    |
| 19009990   | 56010 | UNALLOCATED CONTINGENCY             | -                  | 433,435            | 600,000            | 395,000            | 420,000            | 445,000            | 470,000            |
| 19009990   | 56241 | STUDY - POLICE PENSION              | -                  | -                  | 25,000             | -                  | -                  | -                  | -                  |
| 19009990   | 56242 | STUDY - PARKING                     | -                  | -                  | 25,000             | -                  | -                  | -                  | -                  |
| 19009990   | 56243 | STUDY - IT                          | -                  | -                  | 25,000             | -                  | -                  | -                  | -                  |
| 19009990   | 52340 | MILEAGE ALLOWANCE (city wide)       | 231                | 5,500              | 4,000              | 4,081              | 4,164              | 4,248              | 4,337              |
| 19009990   | 56140 | PRIMARY EXPENSE                     | 37,652             | 44,000             | 60,000             | 61,215             | 62,453             | 63,720             | 65,052             |
| 19009990   | 56220 | ACTUARIAL STUDY                     | -                  | 22,900             | -                  | -                  | -                  | -                  | -                  |
| 19009990   | 56305 | ELECTION EXPENSE                    | 584                | 26,000             | 35,000             | 35,709             | 36,431             | 37,170             | 37,947             |
| 19009990   | 56360 | BANK FEES                           | 61,957             | 64,000             | 50,000             | 65,000             | 66,315             | 67,660             | 69,074             |
| 19009990   | 56370 | DOG REPORT                          | 7,918              | 10,041             | 8,541              | 8,714              | 8,890              | 9,071              | 9,260              |
| 19009990   | 56010 | SELF-FUNDED CLAIM MARGIN (3%)       | -                  | -                  | 155,644            | 149,736            | 160,241            | 171,482            | 183,509            |
| 19009990   | 56990 | MISCELLANEOUS                       | 38,971             | 2,000              | 2,000              | 2,041              | 2,082              | 2,124              | 2,168              |
| 19009990   | 56997 | SEIZED ASSET DEFICIT                | 40,000             | 40,000             | 40,000             | 22,000             | -                  | -                  | -                  |
| 19009990   | 56210 | MARB EXP.                           | 250,000            | 100,000            | 100,000            | 100,000            | -                  | -                  | -                  |
| 19009990   | 56175 | ADVANCE FUNDING OPEB TRUST          | -                  | 50,000             | 125,000            | 150,000            | 175,000            | 200,000            | 225,000            |
| 19009990   | New   | CITY PORTION - HR/PAY. OUTSOURCING  | -                  | -                  | 170,000            | -                  | -                  | -                  | -                  |
| 19009990   | 51500 | OVERTIME CONTINGENCY                | -                  | -                  | 139,442            | -                  | -                  | -                  | -                  |
| 19009990   | 54390 | OPERATING TRANSFER                  | 22,080             | -                  | -                  | -                  | -                  | -                  | -                  |
| 19009990   | New   | FUND BALANCE ADJUSTMENT             | -                  | -                  | 616,212            | 297,900            | 5,957,517          | 2,281,134          | 331,860            |
| 19009990   |       | CONTINGENCY / OTHER EXPENSES        | 459,393            | 797,876            | 2,180,839          | 1,291,395          | 6,893,093          | 3,281,609          | 1,398,207          |
| <b>BOE</b> |       | <b>BOARD OF EDUCATION</b>           |                    |                    |                    |                    |                    |                    |                    |
|            |       | BOARD OF EDUCATION                  | 90,526,821         | 89,614,757         | 89,960,421         | 90,320,263         | 90,681,544         | 91,044,270         | 91,408,447         |
|            |       | <b>City</b>                         | <b>69,487,155</b>  | <b>72,702,173</b>  | <b>75,482,472</b>  | <b>77,539,969</b>  | <b>78,197,210</b>  | <b>76,911,350</b>  | <b>76,607,731</b>  |
|            |       | <b>Education</b>                    | <b>90,526,821</b>  | <b>89,614,757</b>  | <b>89,960,421</b>  | <b>90,320,263</b>  | <b>90,681,544</b>  | <b>91,044,270</b>  | <b>91,408,447</b>  |
|            |       | <b>Total Expenditures</b>           | <b>160,013,976</b> | <b>162,316,930</b> | <b>165,442,893</b> | <b>167,860,232</b> | <b>168,878,754</b> | <b>167,955,620</b> | <b>168,016,178</b> |

**HEALTHCARE COSTS - FY21**

|                  |                         | Annual Cost       | Employee Share   | City Share        |
|------------------|-------------------------|-------------------|------------------|-------------------|
|                  | Partnership Plan        | 6,289,443         | 864,828          | 5,424,615         |
| Cost per Lockton | Dental                  | 344,226           | 47,333           | 296,893           |
| Cost per Lockton | Retirees - Pre 65       | 3,533,587         | 130,229          | 3,403,358         |
| Cost per Lockton | Retirees - Post 65      | 1,302,837         | 42,253           | 1,260,584         |
|                  | <b>Total Healthcare</b> | <b>11,470,093</b> | <b>1,084,643</b> | <b>10,385,450</b> |
|                  | ERS                     | 324,172           | 51,867           | 272,305           |
|                  | City - Active           | 6,309,497         | 860,294          | 5,449,203         |
|                  | City - Retiree          | 4,836,424         | 172,482          | 4,663,942         |
|                  |                         | <b>11,470,093</b> | <b>1,084,643</b> | <b>10,385,450</b> |

| ACTIVE EMPLOYEES - TYPE OF COVERAGE |           |           |           |            |            | EE Contrib. |
|-------------------------------------|-----------|-----------|-----------|------------|------------|-------------|
| UNION                               | N         | S         | D         | F          | Total      |             |
| 681                                 | 14        | 36        | 28        | 27         | 105        | 12%         |
| ERS                                 | 2         | 5         | 3         | 6          | 16         | 16%         |
| 895                                 | 15        | 34        | 18        | 64         | 131        | 15%         |
| 1103                                | 8         | 5         | 14        | 17         | 44         | 13%         |
| AP                                  | 9         | 3         | 1         | 3          | 16         | 13%         |
| E                                   | 3         | -         | -         | -          | 3          | 13%         |
| <b>Total</b>                        | <b>51</b> | <b>83</b> | <b>64</b> | <b>117</b> | <b>315</b> |             |
| <b>Rates</b>                        | \$ -      | \$ 993    | \$ 2,133  | \$ 2,609   | 7.0%       |             |

| ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM |          |                |                  |                  |                  |
|---|----------|----------------|------------------|------------------|------------------|
| UNION                                   | N        | S              | D                | F                | Total            |
| 681                                     | -        | 428,782        | 716,789          | 845,190          | 1,990,760        |
| ERS                                     | -        | 59,553         | 76,799           | 187,820          | 324,172          |
| 895                                     | -        | 404,960        | 460,793          | 2,003,412        | 2,869,166        |
| 1103                                    | -        | 59,553         | 358,394          | 532,156          | 950,104          |
| AP                                      | -        | 35,732         | 25,600           | 93,910           | 155,241          |
| E                                       | -        | -              | -                | -                | -                |
| <b>Total</b>                            | <b>-</b> | <b>988,580</b> | <b>1,638,374</b> | <b>3,662,488</b> | <b>6,289,443</b> |

| ACTIVE EMPLOYEES - EE COST SHARE |          |                |                |                |                | City Cost        |
|----------------------------------|----------|----------------|----------------|----------------|----------------|------------------|
| UNION                            | N        | S              | D              | F              | Total          |                  |
| 681                              | -        | 51,454         | 86,015         | 101,423        | 238,892        | 1,751,868        |
| ERS                              | -        | 9,528          | 12,288         | 30,051         | 51,867         | 272,305          |
| 895                              | -        | 60,744         | 69,119         | 300,512        | 430,375        | 2,438,791        |
| 1103                             | -        | 7,742          | 46,591         | 69,180         | 123,513        | 826,591          |
| AP                               | -        | 4,645          | 3,328          | 12,208         | 20,181         | 135,060          |
| E                                | -        | -              | -              | -              | -              | -                |
| <b>Total</b>                     | <b>-</b> | <b>134,113</b> | <b>217,341</b> | <b>513,374</b> | <b>864,828</b> | <b>5,424,615</b> |

| UNION        | POST-65 RETIREES |               | PRE-65 RETIREES |                |
|--------------|------------------|---------------|-----------------|----------------|
|              | Premiums         | EE Share      | Premiums        | EE Share       |
| 681          | 122,516          | 14,702        | 132,625         | 15,915         |
| ERS          | -                | -             | 34,120          | 5,459          |
| 895          | -                | -             | 465,452         | 69,818         |
| 1103         | 125,389          | 16,301        | 184,584         | 23,996         |
| Fixed        | 212,316          | 11,250        | 115,701         | 15,041         |
| <b>Total</b> | <b>460,221</b>   | <b>42,253</b> | <b>932,482</b>  | <b>130,229</b> |

**HEALTHCARE COSTS - FY22**

|                  |                         | Annual Cost       | Employee Share   | City Share        |
|------------------|-------------------------|-------------------|------------------|-------------------|
|                  | Partnership Plan        | 6,729,701         | 925,366          | 5,804,335         |
| Cost per Lockton | Dental                  | 368,322           | 50,646           | 317,676           |
| Cost per Lockton | Retirees - Pre 65       | 3,780,938         | 139,345          | 3,641,593         |
| Cost per Lockton | Retirees - Post 65      | 1,394,036         | 44,423           | 1,349,613         |
|                  | <b>Total Healthcare</b> | <b>12,272,997</b> | <b>1,159,780</b> | <b>11,113,217</b> |
|                  | ERS                     | 346,864           | 55,498           | 291,366           |
|                  | City - Active           | 6,751,159         | 920,514          | 5,830,645         |
|                  | City - Retiree          | 5,174,974         | 183,768          | 4,991,206         |
|                  |                         | <b>12,272,997</b> | <b>1,159,780</b> | <b>11,113,217</b> |

| ACTIVE EMPLOYEES - TYPE OF COVERAGE |           |           |           |            |            | EE Contrib. |
|-------------------------------------|-----------|-----------|-----------|------------|------------|-------------|
| UNION                               | N         | S         | D         | F          | Total      |             |
| 681                                 | 14        | 36        | 28        | 27         | 105        | 12%         |
| ERS                                 | 2         | 5         | 3         | 6          | 16         | 16%         |
| 895                                 | 15        | 34        | 18        | 64         | 131        | 15%         |
| 1103                                | 8         | 5         | 14        | 17         | 44         | 13%         |
| AP                                  | 9         | 3         | 1         | 3          | 16         | 13%         |
| E                                   | 3         | -         | -         | -          | 3          | 13%         |
| <b>Total</b>                        | <b>51</b> | <b>83</b> | <b>64</b> | <b>117</b> | <b>315</b> |             |
| <b>Rates</b>                        | \$ -      | \$ 1,062  | \$ 2,283  | \$ 2,791   | 7.0%       |             |

| ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM |          |                  |                  |                  |                  |
|---|----------|------------------|------------------|------------------|------------------|
| UNION                                   | N        | S                | D                | F                | Total            |
| 681                                     | -        | 458,797          | 766,964          | 904,352          | 2,130,113        |
| ERS                                     | -        | 63,722           | 82,175           | 200,967          | 346,864          |
| 895                                     | -        | 433,308          | 493,048          | 2,143,649        | 3,070,006        |
| 1103                                    | -        | 63,722           | 383,482          | 569,407          | 1,016,610        |
| AP                                      | -        | 38,233           | 27,392           | 100,484          | 166,108          |
| E                                       | -        | -                | -                | -                | -                |
| <b>Total</b>                            | <b>-</b> | <b>1,057,782</b> | <b>1,753,060</b> | <b>3,918,859</b> | <b>6,729,701</b> |

| ACTIVE EMPLOYEES - EE COST SHARE |          |                |                |                |                | City Cost        |
|----------------------------------|----------|----------------|----------------|----------------|----------------|------------------|
| UNION                            | N        | S              | D              | F              | Total          |                  |
| 681                              | -        | 55,056         | 92,036         | 108,522        | 255,614        | 1,874,499        |
| ERS                              | -        | 10,195         | 13,148         | 32,155         | 55,498         | 291,366          |
| 895                              | -        | 64,996         | 73,957         | 321,547        | 460,500        | 2,609,506        |
| 1103                             | -        | 8,284          | 49,853         | 74,023         | 132,160        | 884,450          |
| AP                               | -        | 4,970          | 3,561          | 13,063         | 21,594         | 144,514          |
| E                                | -        | -              | -              | -              | -              | -                |
| <b>Total</b>                     | <b>-</b> | <b>143,501</b> | <b>232,555</b> | <b>549,310</b> | <b>925,366</b> | <b>5,804,335</b> |

| UNION        | POST-65 RETIREES |               | PRE-65 RETIREES |                |
|--------------|------------------|---------------|-----------------|----------------|
|              | Premiums         | EE Share      | Premiums        | EE Share       |
| 681          | 131,093          | 15,731        | 141,909         | 17,029         |
| ERS          | -                | -             | 36,509          | 5,841          |
| 895          | -                | -             | 498,034         | 74,705         |
| 1103         | 134,166          | 17,442        | 197,505         | 25,676         |
| Fixed        | 227,178          | 11,250        | 123,800         | 16,094         |
| <b>Total</b> | <b>492,437</b>   | <b>44,423</b> | <b>997,756</b>  | <b>139,345</b> |

**HEALTHCARE COSTS - FY23**

|                  |                         | Annual Cost       | Employee Share   | City Share        |
|------------------|-------------------------|-------------------|------------------|-------------------|
|                  | Partnership Plan        | 7,200,768         | 990,139          | 6,210,629         |
| Cost per Lockton | Dental                  | 394,105           | 54,191           | 339,914           |
| Cost per Lockton | Retirees - Pre 65       | 4,045,604         | 149,099          | 3,896,505         |
| Cost per Lockton | Retirees - Post 65      | 1,491,619         | 46,744           | 1,444,875         |
|                  | <b>Total Healthcare</b> | <b>13,132,096</b> | <b>1,240,173</b> | <b>11,891,923</b> |
|                  | ERS                     | 371,143           | 59,383           | 311,760           |
|                  | City - Active           | 7,223,729         | 984,947          | 6,238,782         |
|                  | City - Retiree          | 5,537,223         | 195,843          | 5,341,380         |
|                  |                         | <b>13,132,096</b> | <b>1,240,173</b> | <b>11,891,923</b> |

| ACTIVE EMPLOYEES - TYPE OF COVERAGE |           |           |           |            |            | EE Contrib. |
|-------------------------------------|-----------|-----------|-----------|------------|------------|-------------|
| UNION                               | N         | S         | D         | F          | Total      |             |
| 681                                 | 14        | 36        | 28        | 27         | 105        | 12%         |
| ERS                                 | 2         | 5         | 3         | 6          | 16         | 16%         |
| 895                                 | 15        | 34        | 18        | 64         | 131        | 15%         |
| 1103                                | 8         | 5         | 14        | 17         | 44         | 13%         |
| AP                                  | 9         | 3         | 1         | 3          | 16         | 13%         |
| E                                   | 3         | -         | -         | -          | 3          | 13%         |
| <b>Total</b>                        | <b>51</b> | <b>83</b> | <b>64</b> | <b>117</b> | <b>315</b> |             |
| <b>Rates</b>                        | \$ -      | \$ 1,136  | \$ 2,442  | \$ 2,987   | 7.0%       |             |

| ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM |          |                  |                  |                  |                  |
|---|----------|------------------|------------------|------------------|------------------|
| UNION                                   | N        | S                | D                | F                | Total            |
| 681                                     | -        | 490,912          | 820,650          | 967,655          | 2,279,217        |
| ERS                                     | -        | 68,182           | 87,927           | 215,034          | 371,143          |
| 895                                     | -        | 463,639          | 527,561          | 2,293,701        | 3,284,901        |
| 1103                                    | -        | 68,182           | 410,325          | 609,264          | 1,087,771        |
| AP                                      | -        | 40,909           | 29,309           | 107,517          | 177,735          |
| E                                       | -        | -                | -                | -                | -                |
| <b>Total</b>                            | <b>-</b> | <b>1,131,825</b> | <b>1,875,771</b> | <b>4,193,172</b> | <b>7,200,768</b> |

| ACTIVE EMPLOYEES - EE COST SHARE |          |                |                |                |                | City Cost        |
|----------------------------------|----------|----------------|----------------|----------------|----------------|------------------|
| UNION                            | N        | S              | D              | F              | Total          |                  |
| 681                              | -        | 58,909         | 98,478         | 116,119        | 273,506        | 2,005,711        |
| ERS                              | -        | 10,909         | 14,068         | 34,406         | 59,383         | 311,760          |
| 895                              | -        | 69,546         | 79,134         | 344,055        | 492,735        | 2,792,166        |
| 1103                             | -        | 8,864          | 53,342         | 79,204         | 141,410        | 946,361          |
| AP                               | -        | 5,318          | 3,810          | 13,977         | 23,105         | 154,630          |
| E                                | -        | -              | -              | -              | -              | -                |
| <b>Total</b>                     | <b>-</b> | <b>153,546</b> | <b>248,832</b> | <b>587,761</b> | <b>990,139</b> | <b>6,210,629</b> |

| UNION        | POST-65 RETIREES |               | PRE-65 RETIREES  |                |
|--------------|------------------|---------------|------------------|----------------|
|              | Premiums         | EE Share      | Premiums         | EE Share       |
| 681          | 140,269          | 16,832        | 151,842          | 18,221         |
| ERS          | -                | -             | 39,064           | 6,250          |
| 895          | -                | -             | 532,896          | 79,934         |
| 1103         | 143,557          | 18,662        | 211,330          | 27,473         |
| Fixed        | 243,081          | 11,250        | 132,466          | 17,221         |
| <b>Total</b> | <b>526,907</b>   | <b>46,744</b> | <b>1,067,599</b> | <b>149,099</b> |

**HEALTHCARE COSTS - FY24**

|                  |                         | Annual Cost       | Employee Share   | City Share        |
|------------------|-------------------------|-------------------|------------------|-------------------|
|                  | Partnership Plan        | 7,704,825         | 1,059,451        | 6,645,374         |
| Cost per Lockton | Dental                  | 421,692           | 57,985           | 363,707           |
| Cost per Lockton | Retirees - Pre 65       | 4,328,796         | 159,537          | 4,169,259         |
| Cost per Lockton | Retirees - Post 65      | 1,596,032         | 49,230           | 1,546,802         |
|                  | <b>Total Healthcare</b> | <b>14,051,345</b> | <b>1,326,203</b> | <b>12,725,142</b> |
|                  | ERS                     | 397,124           | 63,540           | 333,584           |
|                  | City - Active           | 7,729,393         | 1,053,896        | 6,675,497         |
|                  | City - Retiree          | 5,924,828         | 208,767          | 5,716,061         |
|                  |                         | <b>14,051,345</b> | <b>1,326,203</b> | <b>12,725,142</b> |

| ACTIVE EMPLOYEES - TYPE OF COVERAGE |             |                 |                 |                 |             | EE Contrib. |
|-------------------------------------|-------------|-----------------|-----------------|-----------------|-------------|-------------|
| UNION                               | N           | S               | D               | F               | Total       |             |
| 681                                 | 14          | 36              | 28              | 27              | 105         | 12%         |
| ERS                                 | 2           | 5               | 3               | 6               | 16          | 16%         |
| 895                                 | 15          | 34              | 18              | 64              | 131         | 15%         |
| 1103                                | 8           | 5               | 14              | 17              | 44          | 13%         |
| AP                                  | 9           | 3               | 1               | 3               | 16          | 13%         |
| E                                   | 3           | -               | -               | -               | 3           | 13%         |
| <b>Total</b>                        | <b>51</b>   | <b>83</b>       | <b>64</b>       | <b>117</b>      | <b>315</b>  |             |
| <b>Rates</b>                        | <b>\$ -</b> | <b>\$ 1,216</b> | <b>\$ 2,613</b> | <b>\$ 3,196</b> | <b>7.0%</b> |             |

| ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM |          |                  |                  |                  |                  |
|---|----------|------------------|------------------|------------------|------------------|
| UNION                                   | N        | S                | D                | F                | Total            |
| 681                                     | -        | 525,277          | 878,096          | 1,035,391        | 2,438,764        |
| ERS                                     | -        | 72,955           | 94,082           | 230,087          | 397,124          |
| 895                                     | -        | 496,095          | 564,490          | 2,454,259        | 3,514,845        |
| 1103                                    | -        | 72,955           | 439,048          | 651,913          | 1,163,916        |
| AP                                      | -        | 43,773           | 31,361           | 115,043          | 190,177          |
| E                                       | -        | -                | -                | -                | -                |
| <b>Total</b>                            | <b>-</b> | <b>1,211,056</b> | <b>2,007,076</b> | <b>4,486,693</b> | <b>7,704,825</b> |

| ACTIVE EMPLOYEES - EE COST SHARE |          |                |                |                |                  | City Cost        |
|----------------------------------|----------|----------------|----------------|----------------|------------------|------------------|
| UNION                            | N        | S              | D              | F              | Total            |                  |
| 681                              | -        | 63,033         | 105,371        | 124,247        | 292,651          | 2,146,113        |
| ERS                              | -        | 11,673         | 15,053         | 36,814         | 63,540           | 333,584          |
| 895                              | -        | 74,414         | 84,674         | 368,139        | 527,227          | 2,987,618        |
| 1103                             | -        | 9,484          | 57,076         | 84,749         | 151,309          | 1,012,607        |
| AP                               | -        | 5,691          | 4,077          | 14,956         | 24,724           | 165,453          |
| E                                | -        | -              | -              | -              | -                | -                |
| <b>Total</b>                     | <b>-</b> | <b>164,295</b> | <b>266,251</b> | <b>628,905</b> | <b>1,059,451</b> | <b>6,645,374</b> |

| UNION        | POST-65 RETIREES |               | PRE-65 RETIREES  |                |
|--------------|------------------|---------------|------------------|----------------|
|              | Premiums         | EE Share      | Premiums         | EE Share       |
| 681          | 150,088          | 18,011        | 162,471          | 19,497         |
| ERS          | -                | -             | 41,799           | 6,688          |
| 895          | -                | -             | 570,199          | 85,530         |
| 1103         | 153,606          | 19,969        | 226,123          | 29,396         |
| Fixed        | 260,097          | 11,250        | 141,739          | 18,426         |
| <b>Total</b> | <b>563,791</b>   | <b>49,230</b> | <b>1,142,331</b> | <b>159,537</b> |

**HEALTHCARE COSTS - FY25**

|                  |                         | Annual Cost       | Employee Share   | City Share        |
|------------------|-------------------------|-------------------|------------------|-------------------|
|                  | Partnership Plan        | 8,244,167         | 1,133,613        | 7,110,554         |
| Cost per Lockton | Dental                  | 451,210           | 62,044           | 389,166           |
| Cost per Lockton | Retirees - Pre 65       | 4,631,812         | 170,704          | 4,461,108         |
| Cost per Lockton | Retirees - Post 65      | 1,707,754         | 51,888           | 1,655,866         |
|                  | <b>Total Healthcare</b> | <b>15,034,943</b> | <b>1,418,249</b> | <b>13,616,694</b> |
|                  | ERS                     | 424,923           | 67,988           | 356,935           |
|                  | City - Active           | 8,270,455         | 1,127,669        | 7,142,786         |
|                  | City - Retiree          | 6,339,566         | 222,592          | 6,116,974         |
|                  |                         | <b>15,034,943</b> | <b>1,418,249</b> | <b>13,616,694</b> |

| ACTIVE EMPLOYEES - TYPE OF COVERAGE |             |                 |                 |                 |             | EE Contrib. |
|-------------------------------------|-------------|-----------------|-----------------|-----------------|-------------|-------------|
| UNION                               | N           | S               | D               | F               | Total       |             |
| 681                                 | 14          | 36              | 28              | 27              | 105         | 12%         |
| ERS                                 | 2           | 5               | 3               | 6               | 16          | 16%         |
| 895                                 | 15          | 34              | 18              | 64              | 131         | 15%         |
| 1103                                | 8           | 5               | 14              | 17              | 44          | 13%         |
| AP                                  | 9           | 3               | 1               | 3               | 16          | 13%         |
| E                                   | 3           | -               | -               | -               | 3           | 13%         |
| <b>Total</b>                        | <b>51</b>   | <b>83</b>       | <b>64</b>       | <b>117</b>      | <b>315</b>  |             |
| <b>Rates</b>                        | <b>\$ -</b> | <b>\$ 1,301</b> | <b>\$ 2,796</b> | <b>\$ 3,419</b> | <b>7.0%</b> |             |

| ACTIVE EMPLOYEES - TOTAL ANNUAL PREMIUM |          |                  |                  |                  |                  |
|---|----------|------------------|------------------|------------------|------------------|
| UNION                                   | N        | S                | D                | F                | Total            |
| 681                                     | -        | 562,045          | 939,564          | 1,107,869        | 2,609,478        |
| ERS                                     | -        | 78,062           | 100,668          | 246,193          | 424,923          |
| 895                                     | -        | 530,820          | 604,005          | 2,626,061        | 3,760,886        |
| 1103                                    | -        | 78,062           | 469,782          | 697,547          | 1,245,391        |
| AP                                      | -        | 46,837           | 33,556           | 123,097          | 203,490          |
| E                                       | -        | -                | -                | -                | -                |
| <b>Total</b>                            | <b>-</b> | <b>1,295,826</b> | <b>2,147,574</b> | <b>4,800,767</b> | <b>8,244,167</b> |

| ACTIVE EMPLOYEES - EE COST SHARE |          |                |                |                |                  | City Cost        |
|----------------------------------|----------|----------------|----------------|----------------|------------------|------------------|
| UNION                            | N        | S              | D              | F              | Total            |                  |
| 681                              | -        | 67,445         | 112,748        | 132,944        | 313,137          | 2,296,341        |
| ERS                              | -        | 12,490         | 16,107         | 39,391         | 67,988           | 356,935          |
| 895                              | -        | 79,623         | 90,601         | 393,909        | 564,133          | 3,196,753        |
| 1103                             | -        | 10,148         | 61,072         | 90,681         | 161,901          | 1,083,490        |
| AP                               | -        | 6,089          | 4,362          | 16,003         | 26,454           | 177,036          |
| E                                | -        | -              | -              | -              | -                | -                |
| <b>Total</b>                     | <b>-</b> | <b>175,795</b> | <b>284,890</b> | <b>672,928</b> | <b>1,133,613</b> | <b>7,110,554</b> |

| UNION        | POST-65 RETIREES |               | PRE-65 RETIREES  |                |
|--------------|------------------|---------------|------------------|----------------|
|              | Premiums         | EE Share      | Premiums         | EE Share       |
| 681          | 160,594          | 19,271        | 173,844          | 20,861         |
| ERS          | -                | -             | 44,725           | 7,156          |
| 895          | -                | -             | 610,113          | 91,517         |
| 1103         | 164,359          | 21,367        | 241,952          | 31,454         |
| Fixed        | 278,303          | 11,250        | 151,660          | 19,716         |
| <b>Total</b> | <b>603,256</b>   | <b>51,888</b> | <b>1,222,294</b> | <b>170,704</b> |

**DEBT SERVICE BY PROJECT**

| <b>Owner</b>               | <b>Purpose</b>                  | <b>2021<br/>P&amp;I</b> | <b>2022<br/>P&amp;I</b> | <b>2023<br/>P&amp;I</b> | <b>2024<br/>P&amp;I</b> | <b>2025<br/>P&amp;I</b> |
|----------------------------|---------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| <b>City</b>                | Battery backup replacements     | -                       | 1,125                   | 1,080                   | 1,035                   | 990                     |
|                            | City Hall Renovation (Non BOE)  | 64,194                  | 63,611                  | 62,617                  | 62,229                  | 61,400                  |
|                            | City Refunding                  | 3,205,848               | 3,078,951               | 1,388,646               | 2,307,106               | 2,219,608               |
|                            | City Wide Technology            | 32,888                  | 31,793                  | 30,698                  | 29,604                  | 28,513                  |
|                            | Computers                       | 7,700                   | 16,900                  | 24,710                  | 32,180                  | 39,310                  |
|                            | Core Switches                   | -                       | 11,250                  | 10,800                  | 10,350                  | 9,900                   |
|                            | Deficit Financing               | 2,195,650               | 2,131,050               | 2,058,375               | 1,977,625               | 1,896,875               |
|                            | Firewalls                       | 1,400                   | 7,600                   | 8,300                   | 7,950                   | 7,600                   |
|                            | GP                              | 615,752                 | 590,057                 | 564,710                 | 539,362                 | 514,084                 |
|                            | Premium                         | (36,832)                | (35,605)                | (34,378)                | (33,154)                | (31,932)                |
|                            | Probate Phone System            | 2,700                   | 3,600                   | 3,450                   | 3,300                   | 3,150                   |
|                            | Server Heads                    | -                       | 6,000                   | 11,760                  | 11,280                  | 10,800                  |
|                            | Storage iscsi                   | -                       | -                       | 11,250                  | 10,800                  | 21,600                  |
|                            | Storage NAS                     | -                       | -                       | -                       | 5,000                   | 4,800                   |
| <b>City Total</b>          |                                 | <b>6,089,301</b>        | <b>5,906,333</b>        | <b>4,142,017</b>        | <b>4,964,667</b>        | <b>4,786,698</b>        |
| <b>Public Safety</b>       | Police Pension                  | 5,766,317               | 5,770,686               | -                       | -                       | -                       |
|                            | Police Vehicles                 | 68,205                  | 66,271                  | 62,466                  | 50,313                  | 48,083                  |
|                            | Public Safety Radio Upgrade     | 299,053                 | 289,089                 | 279,134                 | 269,192                 | 259,268                 |
|                            | Server Infrastructure           | 30,000                  | 28,800                  | 27,600                  | 26,400                  | 25,200                  |
|                            | Telephone System                | -                       | 12,500                  | 12,000                  | 11,500                  | 11,000                  |
|                            | Traffic Control Signals         | -                       | 19,186                  | 37,733                  | 55,639                  | 72,905                  |
|                            | Vehicle - Light Duty            | -                       | 7,637                   | 7,382                   | 7,127                   | 6,872                   |
|                            | Vehicle - Police                | 60,850                  | 127,526                 | 193,457                 | 256,543                 | 316,784                 |
| Zetron Fire Alarm System   | 16,345                          | 15,881                  | 14,970                  | 12,061                  | 11,524                  |                         |
| <b>Public Safety Total</b> |                                 | <b>6,240,770</b>        | <b>6,337,575</b>        | <b>634,741</b>          | <b>688,775</b>          | <b>751,636</b>          |
| <b>Public Works</b>        | Beach Sand Management           | -                       | 25,000                  | 49,000                  | 72,000                  | 94,000                  |
|                            | Beach Street Phase II           | 81,024                  | 78,726                  | 74,211                  | 59,776                  | 57,113                  |
|                            | Campbell Ave Revitalization     | 157,853                 | 152,593                 | 147,339                 | 142,091                 | 136,853                 |
|                            | Cove River Flood Mitigation     | 30,868                  | 29,993                  | 28,276                  | 22,773                  | 21,749                  |
|                            | Equipment                       | -                       | 9,300                   | 18,740                  | 22,605                  | 21,820                  |
|                            | Front Avenue Culvert            | 122,741                 | 119,260                 | 112,418                 | 90,550                  | 86,523                  |
|                            | Garage Roof Replacement         | 15,000                  | 14,500                  | 14,000                  | 13,500                  | 13,000                  |
|                            | Maintenance Equipment           | 9,000                   | 8,700                   | 8,400                   | 8,100                   | 7,800                   |
|                            | Playground Equipment            | 15,000                  | 22,000                  | 28,750                  | 27,750                  | 34,250                  |
|                            | Seawall Repair                  | 28,189                  | 27,390                  | 25,817                  | 20,786                  | 19,864                  |
|                            | Snow Plow Replacement           | 295,888                 | 287,494                 | 271,036                 | 218,299                 | 208,599                 |
|                            | Storm Damage - Hurricane Irene  | 66,648                  | 64,427                  | 62,209                  | 59,993                  | 57,781                  |
|                            | Storm Damage - Hurricane Sandy  | 15,348                  | 14,836                  | 14,325                  | 13,815                  | 13,306                  |
|                            | Street Paving                   | 596,861                 | 662,655                 | 717,565                 | 763,078                 | 822,150                 |
|                            | Utility Building - Painter Park | -                       | 2,950                   | 102,065                 | 99,145                  | 96,225                  |
|                            | Vehicle - Heavy Duty            | 106,500                 | 147,950                 | 302,650                 | 517,275                 | 845,150                 |
|                            | Vehicle - Light Duty            | 21,000                  | 20,300                  | 81,850                  | 146,575                 | 218,350                 |
|                            | Vehicle - Passenger             | -                       | -                       | 13,750                  | 29,450                  | 28,250                  |
| Veteran's Field Turf       | 63,411                          | 61,613                  | 58,078                  | 46,782                  | 44,699                  |                         |
| <b>Public Works Total</b>  |                                 | <b>1,625,330</b>        | <b>1,749,688</b>        | <b>2,130,478</b>        | <b>2,374,343</b>        | <b>2,827,482</b>        |

## DEBT SERVICE BY PROJECT

| Owner                  | Purpose                      | 2021<br>P&I       | 2022<br>P&I       | 2023<br>P&I       | 2024<br>P&I       | 2025<br>P&I       |
|------------------------|------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| BOE                    | 2nd Doors WHHS Classrooms    | 546               | 523               | 501               | 478               | 456               |
|                        | Bailey School Boiler         | 41,360            | 39,634            | 37,931            | 36,229            | 34,531            |
|                        | Biondi Softball Field        | -                 | 75,800            | 73,635            | 71,470            | 69,305            |
|                        | Bleacher Replacement         | 6,372             | 6,106             | 5,844             | 5,581             | 5,320             |
|                        | BOE Refunding                | 1,842,977         | 1,774,149         | 916,279           | 1,376,869         | 1,331,842         |
|                        | Carrigan School Improvements | 61,600            | 60,200            | 58,625            | 52,975            | 51,425            |
|                        | City Hall Renovation         | 294,553           | 292,896           | 287,295           | 283,985           | 281,109           |
|                        | Computerization              | 8,876             | 8,506             | 8,140             | 7,775             | 7,410             |
|                        | Edward L Bennett Rink        | 7,500             | 74,750            | 199,750           | 208,000           | 200,750           |
|                        | Equipment                    | -                 | 9,000             | 17,700            | 26,100            | 34,200            |
|                        | Exterior masonry repair      | 23,300            | 45,935            | 67,905            | 89,210            | 109,850           |
|                        | Facilities Garage            | -                 | -                 | 35,000            | 34,000            | 33,000            |
|                        | Food Service Sinks           | 614               | 588               | 563               | 537               | 512               |
|                        | Forest Boiler Stack          | 4,997             | 4,789             | 4,583             | 4,377             | 4,172             |
|                        | Forrest Schools Renovation   | 18,902            | 18,114            | 17,336            | 16,557            | 15,781            |
|                        | High School Tennis Court     | -                 | 58,400            | 56,730            | 55,060            | 53,390            |
|                        | HVAC                         | 34,500            | 30,400            | 57,650            | 85,115            | 111,745           |
|                        | Indoor Air Quality           | 25,756            | 24,681            | 23,621            | 22,560            | 21,503            |
|                        | Ken Strong Stadium           | -                 | 53,700            | 139,665           | 135,630           | 131,595           |
|                        | Maintenance Equipment        | 4,500             | 4,350             | 4,200             | 4,050             | 3,900             |
|                        | Molloy School Addition       | 322               | 309               | 296               | 282               | 269               |
|                        | Pagels Cafeteria             | 106,200           | 101,768           | 97,396            | 93,025            | 88,665            |
|                        | Rink Drainage Improvements   | 1,559             | 1,494             | 1,430             | 1,366             | 1,302             |
|                        | Rink Locker Replacements     | 5,846             | 5,602             | 5,362             | 5,121             | 4,881             |
|                        | Savin Rock Community School  | -                 | 46,700            | 45,365            | 44,030            | 42,695            |
|                        | Security upgrades / comm.    | 11,700            | 11,365            | 11,030            | 10,695            | 10,360            |
|                        | Security upgrades / comm.    | -                 | 11,700            | 24,165            | 36,555            | 50,030            |
|                        | SRCS Fire Alarm              | 2,392             | 2,293             | 2,194             | 2,096             | 1,997             |
|                        | SRCS HVAC Replacement        | 3,726             | 3,571             | 3,417             | 3,264             | 3,111             |
|                        | VAT Floor Replacement        | 62,525            | 59,916            | 57,342            | 54,768            | 52,202            |
|                        | Vehicle - Light Duty         | -                 | 9,000             | 17,700            | 26,100            | 43,200            |
|                        | Washington School Boiler     | 24,204            | 24,403            | 24,107            | 24,108            | 24,179            |
|                        | WH High School               | 1,315,000         | 2,803,450         | 3,839,915         | 3,303,665         | 3,263,415         |
| WHHS ADA Compliance    | 17,711                       | 16,972            | 16,243            | 15,514            | 14,787            |                   |
| WHHS Brick Replacement | 40,188                       | 38,511            | 36,857            | 35,202            | 33,552            |                   |
| WHHS Inline Dishwasher | 6,197                        | 5,938             | 5,683             | 5,428             | 5,173             |                   |
| WHHS Sawdust Collector | 325                          | 311               | 298               | 284               | 271               |                   |
| <b>BOE Total</b>       |                              | <b>3,974,248</b>  | <b>5,725,823</b>  | <b>6,201,751</b>  | <b>6,178,064</b>  | <b>6,141,887</b>  |
| WPCA                   | Consent Decree               | 13,039            | 12,740            | 12,404            | 11,640            | 10,991            |
|                        | Dewatering Facility Upgrade  | 90,694            | 88,611            | 86,270            | 81,034            | 77,202            |
|                        | Incinerator Upgrades         | 41,968            | 41,004            | 39,920            | 37,546            | 35,619            |
|                        | Pump Upgrades                | 146,842           | 143,469           | 139,670           | 131,162           | 125,412           |
|                        | Sewer Pump Stations          | 45,297            | 44,256            | 43,086            | 40,518            | 38,601            |
|                        | Sewer Refunding              | 14,675            | 14,025            | 700               | 7,525             | 7,175             |
| <b>WPCA Total</b>      |                              | <b>352,515</b>    | <b>344,105</b>    | <b>322,050</b>    | <b>309,425</b>    | <b>295,000</b>    |
| CWF                    | Clean Water Fund             | 361,128           | 204,680           | 101,954           | -                 | -                 |
| <b>CWF Total</b>       |                              | <b>361,128</b>    | <b>204,680</b>    | <b>101,954</b>    | <b>-</b>          | <b>-</b>          |
| <b>Grand Total</b>     |                              | <b>18,643,292</b> | <b>20,268,203</b> | <b>13,532,992</b> | <b>14,515,273</b> | <b>14,802,702</b> |

**HEADCOUNT ADDITIONS AFTER FY21 BUDGET CYCLE**

|                             |                                 | <b>Expenses</b>        | <b>Annual</b> | <b>2022</b> | <b>2023</b> | <b>2024</b> | <b>2025</b> |
|-----------------------------|---------------------------------|------------------------|---------------|-------------|-------------|-------------|-------------|
| <b>New Hire Description</b> | <b>ADMIN. CLERK</b>             | Regular Wages          |               | -           | 47,646      | 48,599      | 48,599      |
| <b>New Hire Department</b>  | <b>15000010:Human Resources</b> | FICA (New Hires)       |               | -           | 3,454       | 3,523       | 3,523       |
| <b>Fiscal Year Hire</b>     | <b>2023</b>                     | Healthcare (New Hires) |               | -           | 31,180      | 33,363      | 35,698      |

|                             |                            | <b>Expenses</b>        | <b>Annual</b> | <b>2022</b> | <b>2023</b> | <b>2024</b> | <b>2025</b> |
|-----------------------------|----------------------------|------------------------|---------------|-------------|-------------|-------------|-------------|
| <b>New Hire Description</b> | <b>DETECTIVE</b>           | Regular Wages          |               | 75,200      | 75,952      | 77,851      | 77,851      |
| <b>New Hire Department</b>  | <b>13100030:Operations</b> | FICA (New Hires)       |               | 5,452       | 5,507       | 5,644       | 5,644       |
| <b>Fiscal Year Hire</b>     | <b>2022</b>                | Healthcare (New Hires) |               | 29,140      | 31,180      | 33,363      | 35,698      |

|                             |                            | <b>Expenses</b>        | <b>Annual</b> | <b>2022</b> | <b>2023</b> | <b>2024</b> | <b>2025</b> |
|-----------------------------|----------------------------|------------------------|---------------|-------------|-------------|-------------|-------------|
| <b>New Hire Description</b> | <b>DETECTIVE</b>           | Regular Wages          |               | -           | 75,952      | 77,851      | 77,851      |
| <b>New Hire Department</b>  | <b>13100030:Operations</b> | FICA (New Hires)       |               | -           | 5,507       | 5,644       | 5,644       |
| <b>Fiscal Year Hire</b>     | <b>2023</b>                | Healthcare (New Hires) |               | -           | 31,180      | 33,363      | 35,698      |

|                             |                            | <b>Expenses</b>        | <b>Annual</b> | <b>2022</b> | <b>2023</b> | <b>2024</b> | <b>2025</b> |
|-----------------------------|----------------------------|------------------------|---------------|-------------|-------------|-------------|-------------|
| <b>New Hire Description</b> | <b>DET. SERGEANT</b>       | Regular Wages          |               | -           | -           | 85,267      | 85,267      |
| <b>New Hire Department</b>  | <b>13100030:Operations</b> | FICA (New Hires)       |               | -           | -           | 6,182       | 6,182       |
| <b>Fiscal Year Hire</b>     | <b>2024</b>                | Healthcare (New Hires) |               | -           | -           | 33,363      | 35,698      |

|                             |   | <b>Expenses</b>        | <b>Annual</b> | <b>2022</b> | <b>2023</b> | <b>2024</b> | <b>2025</b> |
|-----------------------------|---|------------------------|---------------|-------------|-------------|-------------|-------------|
| <b>New Hire Description</b> | <b>CITY MANAGER (requires charter revision)</b> | Regular Wages          |               | -           | -           | -           | -           |
| <b>New Hire Department</b>  | <b>11050010:Mayor</b>                           | FICA (New Hires)       |               | -           | -           | -           | -           |
| <b>Fiscal Year Hire</b>     |   | Healthcare (New Hires) |               | -           | -           | -           | -           |